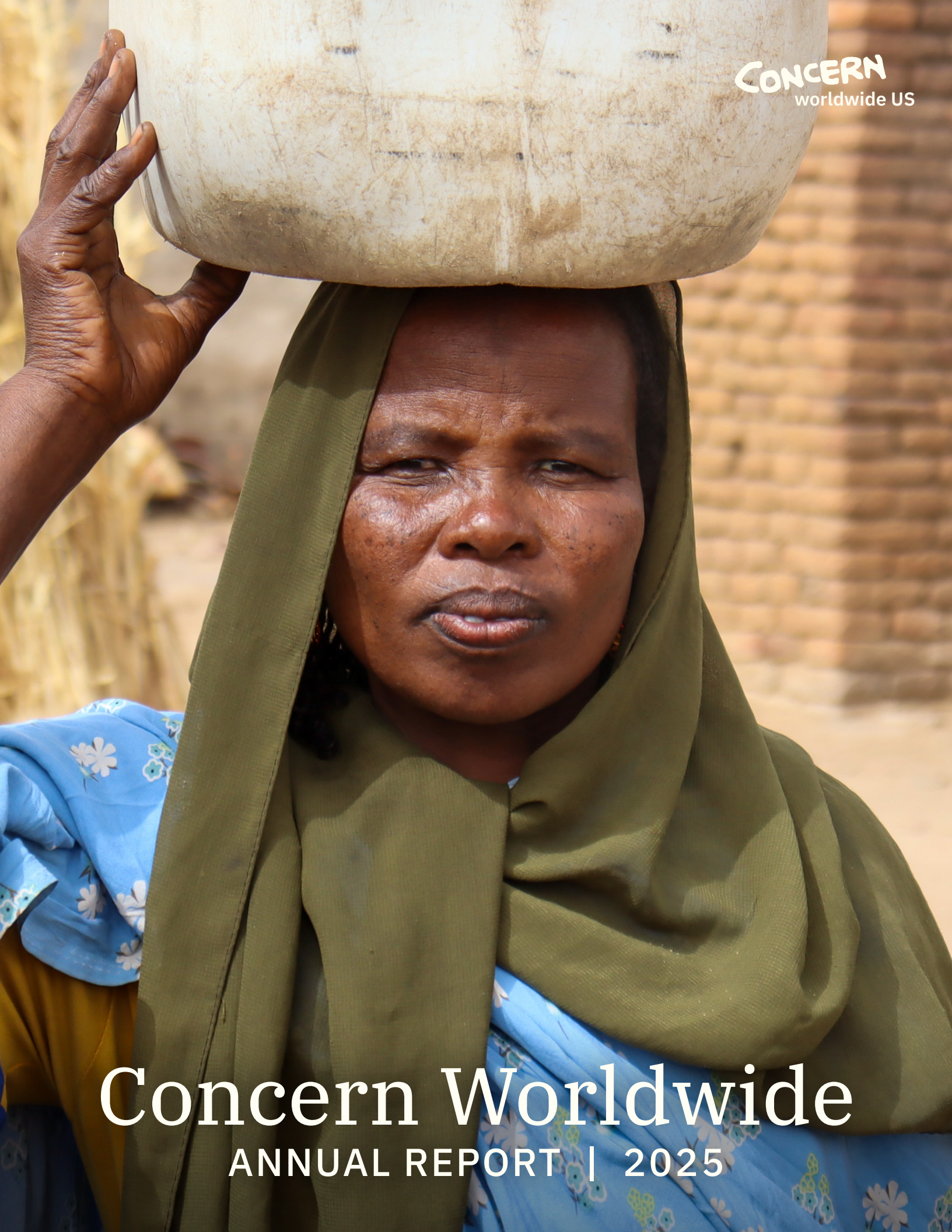


A close-up portrait of a woman with a weathered face, wearing a green headscarf and a blue patterned garment. She is balancing a large, white, worn plastic pot on her head, with her right hand resting against it. The background is a blurred brick wall.

CONCERN
worldwide US

Concern Worldwide

ANNUAL REPORT | 2025



Local school children standing next to the dyke in Mbenje, Malawi, built under the Zurich Community Disaster Fund.
Photo: Aimée Vaughan/Concern Worldwide

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Who We Are and What We Do



Concern Yemen Country Director Victor Moses chats to a child in Al-Anad IDP site in Lahj Governorate where Concern provided shelter and WASH assistance to IDPs affected by the sandstorm. **Photo:** Ammar Khalaf/Concern Worldwide

Our Identity – Who We Are

Concern Worldwide is an international, humanitarian, non-governmental organization dedicated to the elimination of extreme poverty and the reduction of human suffering, primarily in fragile countries.

Our Vision

A world where all people live in peace and prosperity and are treated equally, with dignity and respect.

Our Mission

We work with people living in extreme poverty to achieve major improvements in their lives which last and spread without ongoing support from Concern. Informed by the priorities of affected communities, we go where the needs are greatest and work to save lives, protect and develop livelihoods, support recovery, and build long-term resilience.

Our Core Values

To advance our mission and achieve quality and impact in all that we do, our work is guided by our core values and nurturing a culture of inclusion, compassion, and humanity. Built on the inspiration of our founders and our long record of delivering effective programs, our values reflect our history and our commitment to addressing extreme poverty in the most fragile countries.

WE ARE COMMUNITY-LED,
listening to and building trust with communities to agree on solutions to their needs.

WE ARE COURAGEOUS
in our programming in the most challenging contexts, going the extra mile to support those most in need.

WE ARE COMMITTED
to equality in all our work, strengthening our culture where those who work with Concern feel valued, safe, trusted, and supported to thrive.

WE ARE COLLABORATIVE
in our approach by working with partners, peers, and those who support and fund us.

Where We Work

In 2025, Concern worked in 27 countries and territories, supporting people living in extreme poverty to achieve major improvements in their lives.

EXPENSES

Program Activities \$45.6M		92%
Fundraising \$2M		4%
Management and General Administrative 1.8M		4%

92%
EXPENDITURE
ON PROGRAM
ACTIVITIES

SUPPORT AND REVENUE

Government Grants \$39.7M		77.9%
Contributions and Non-Government Grants \$7.5M		14.7%
Support from Concern Worldwide \$1.9M		3.6%
Special Events \$1.4M		2.8%
Other Sources \$425,152		.8%

23M
PEOPLE
REACHED

27
COUNTRIES &
TERRITORIES

- AFGHANISTAN
- BANGLADESH
- BURKINA FASO
- BURUNDI
- CENTRAL AFRICAN REPUBLIC
- CHAD
- DEMOCRATIC PEOPLE'S REPUBLIC OF KOREA
- DEMOCRATIC REPUBLIC OF THE CONGO
- ETHIOPIA
- GAZA
- HAITI
- IRAQ
- KENYA
- LEBANON
- LIBERIA
- MALAWI
- MYANMAR
- NIGER
- PAKISTAN
- REPUBLIC OF SUDAN
- RWANDA
- SIERRA LEONE
- SOMALIA
- SOUTH SUDAN
- SYRIA
- UKRAINE
- YEMEN

“

Global aid cuts
hit hard, and when
funding disappeared,
it was not just numbers
on a spreadsheet.

”



Concern MEAL Support Officer Liza Abdo conducts awareness sessions with the community about feedback and complaints in a displacement camp in Tuban District, Lahj Governorate, Yemen. **Photo:** Concern Worldwide

Message from CEO & Board Chair

Every year, our Annual Report shows what can be achieved through collective action. But this year, more than ever, it reflects what is possible even in the most difficult circumstances. 2025 was one of the most challenging years Concern Worldwide has ever faced. Global aid cuts hit hard, and when funding disappeared, it was not just numbers on a spreadsheet. It was meals not delivered; clinics left unsupported, and lives put at risk.

As you will see in the pages that follow, this report captures what was achieved amid those challenges, made possible by the commitment of supporters, staff, institutional donors, and local partners, reflecting a core belief at the heart of Concern since its founding: that ordinary people who refuse to turn away from suffering can make an extraordinary difference.

Today, our 2025 Annual Report shows exactly what that difference looks like for the 23 million people we reached across 27 countries through emergency response and long-term development programs. From supporting livelihoods in Sudan to delivering health and nutrition services to communities in Somalia, our teams continued to show up where they were needed most, in some of the world's most challenging contexts.

While pressures across the humanitarian sector continue to grow, this report reflects not just what was achieved, but what continues to be possible.

Thank you for the role you continue to play in supporting the world's most vulnerable communities. With deep gratitude, we are proud to share Concern Worldwide's 2025 Annual Report with you.



Colleen A. Kelly

COLLEEN KELLY
Chief Executive Officer
Concern Worldwide US



Joanna Geraghty

JOANNA GERAGHTY
Chair, Board of Directors
Concern Worldwide US

Our Programs

In 2025 Concern Worldwide reached 23 million people in 27 of the most vulnerable countries in the world.

Our work in these countries and territories spans four main program areas: emergency response, livelihoods, health and nutrition, and education. Some programs cover multiple areas and we report on these as “integrated.” We also engage in strategic partnerships and advocacy.

Our broad program goals and objectives, along with examples of our work in each area, are described on the following pages.

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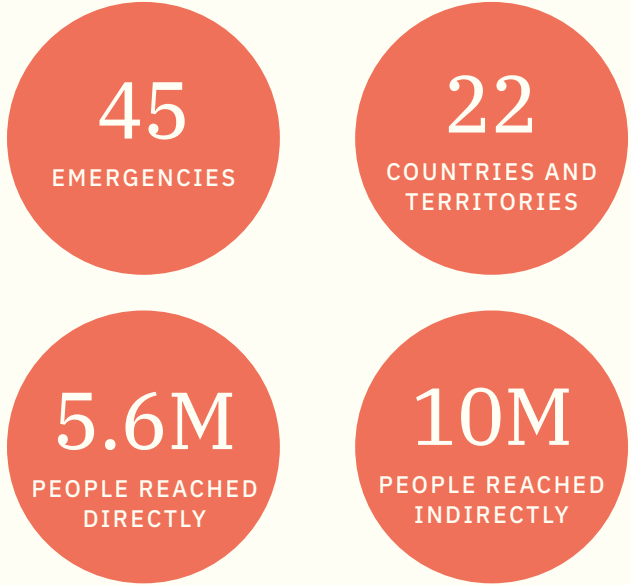
23M
PEOPLE
REACHED

27
COUNTRIES AND
TERRITORIES

Emergency Programs

Many countries where we work frequently face natural disasters and outbreaks of conflict, causing people who are already in vulnerable situations to lose their homes and livelihoods. In the immediate aftermath of an emergency, we provide lifesaving support to families and communities. We then stay to help them get back on their feet, rebuilding livelihoods and infrastructure and working to reduce the risk and impact of future crises.

OUR IMPACT IN 2025



OBJECTIVES AND ACTIVITIES

The goal of our emergency program is to fulfill our humanitarian mandate and effectively respond to and mitigate against natural and human influenced disasters.

MAIN OBJECTIVES

- Respond rapidly to save lives and reduce suffering
- Improve access to food, healthcare, and water
- Prevent and reduce the impact of emergencies

Over 100,000 people in Gaza have received water through Concern's interventions with CESVI in Deir al Balah, Gaza City and Khan Younis areas. **Photo:** CESVI



Concern staff members in the Democratic Republic of Congo organize the distribution of household and hygiene kits in Minova. **Photo:** Concern Worldwide

Syria

The 15-year crisis in Syria was marked by significant changes in 2025. In this rapidly-changing context, Concern Syria advanced several key response efforts to meet the needs of returning and newly-displaced families. This included supporting nearly 1,300 families (over 5,400 individuals) with multipurpose cash assistance in northeast Syria amid continued violence. One month of support helped more than 85% of participating families meet all or most of their essential needs. This included 97% of families reporting acceptable levels of food security and 93% of families reporting reduced stress levels and improved living conditions.

5,400
newly-displaced people reached with emergency multipurpose cash assistance

Democratic Republic of the Congo

Amid the intensification of violence, repeated displacements, disease outbreaks, and economic stress, Concern oversaw 11 emergency responses in the DRC last year. Eight of these were delivered through SAFER, our rapid response consortium with several other NGOs, in North Kivu province, which saw increased violence and displacement in 2025. To meet the needs of both internally-displaced Congolese and their host communities, Concern provided a multisector package of support, including multipurpose cash assistance, protection services, and water, sanitation, and hygiene (WASH) infrastructure. Taken together, these responses reached over 369,000 people in 2025.

369,000
people reached via SAFER consortium

Gaza

Since October 2023, almost 2 million people have been forced to flee their homes in Gaza, many living in crowded displacement sites that lack adequate access to water and sanitation services. Concern has supported a WASH response in Gaza through our partner CESVI, providing both technical and funding support to fill this critical gap. Last year, we supplied 20,000 gallons of water each month to camps in Deir al-Balah and Khan Younis. We also installed a water filtration machine in Al-Rantisi Hospital, the only functioning children's hospital in Gaza.

20,000
gallons of water provided monthly to camps in Deir al-Balah and Khan Younis in partnership with CESVI

Republic of Sudan

More than 60% of Sudan required some form of assistance in 2025, and parts of the country faced catastrophic levels of hunger in the wake of mounting conflict and funding cuts to essential services. Despite these challenges, Concern's multifaceted emergency response reached more than 744,000 people. This included supporting 62 health and nutrition centers and eight mobile clinics across five states, and delivering \$700,000 worth of pharmaceutical and nutrition supplies across West and Central Darfur and West and South Kordofan.

744,000
people reached with integrated emergency support

Ukraine

Concern's work as part of the Joint Emergency Response in Ukraine (JERU) reached more than 114,000 people in 2025, with a large focus on supporting conflict-affected communities in frontline regions. With our JERU partners, Concern helped deliver community-based psychosocial support for adults and children in these regions, including conflict-informed play sessions for children, group sessions for women, one-to-one structured counseling, and referrals for more specialized treatment where needed. This essential care reached more than 14,200 people in 2025.

14,200
adults and children reached with psychosocial support

Lebanon

In 2025, Lebanon faced both internal displacement as a result of escalating conflict and an influx of refugees from neighboring Syria. Concern addressed these sudden increases in needs through several frontline initiatives, including cash assistance, shelter, and protection measures. With funding from EKO Energy, we implemented a solarization project across four collective shelters and ten informal settlements in northern Lebanon, installing durable, high-lumen output solar streetlights in stairwells, pathways, and other high-risk zones to improve safety and accessibility. The project improved living conditions for over 1,700 people.

1,700
people reached with improved safety conditions in displacement sites

Livelihood Programs

People living in extreme poverty struggle to earn enough to ensure that their families have enough to eat, get adequate healthcare, and receive a quality education. Our livelihood programs aim to give them the tools to earn a sustainable living, learn new skills, improve the productivity and nutritional value of their crops, and set up small businesses to generate more income.

OUR IMPACT IN 2025



OBJECTIVES AND ACTIVITIES

The goal of our livelihoods program is to enable people living in extreme poverty to have secure livelihoods.

MAIN OBJECTIVES

- Reduce hunger
- Strengthen our social protection programming, work skills, and support systems
- Promote graduation to economic productivity
- Promote and strengthen Climate Smart Agriculture and other forms of climate resilience



Ntabanganyimana, president of the Abahujimbaraga group, tends to their avocado trees on the group's farmland in Rwanda. **Photo:** Eugene Ikua/Concern Worldwide



Flora holds seeds provided to her by Concern in Maganga Village, Malawi. **Photo:** Jon Hozier-Byrne/Concern Worldwide

Rwanda

Concern's work in Rwanda with the Graduation approach has supported participants to identify their interests and skills, thereby finding meaningful ways to establish their own businesses and "graduate" out of poverty. It's also been incorporated into Rwanda's national strategy. In 2025, we built on this success with Green Graduation, which adapts Graduation to climate risks. Last year, 420 families completed the first cohort of Green Graduation in Rwanda, and 500 families continued in the second cohort. Through this, 20 agribusinesses began to show a positive return on investment.

920 families enrolled in Green Graduation

Liberia

In 2025, Concern Liberia supported more than 500 Community Savings and Loan Associations (CSLAs) through several livelihood programs. Over 100 CSLAs were started through the LIFE program, which reached more than 27,000 people across 113 communities in Grand Bassa and Rivercess Counties. An additional 30 CSLAs were established through another livelihoods program in Grand Bassa. More than 60 were also launched throughout the country as part of another livelihoods program. Together, these associations allowed thousands of participants to mobilize savings, invest in their businesses, and improve both family finances and overall wellbeing.

500+ Community Savings and Loan Associations (CSLAs) supported to build financial inclusion and community resilience

Niger

Only one-eighth of Niger's land is considered arable, but 80% of its workforce relies on agriculture and livestock, putting land at a premium. Through two livelihoods programs that reached a combined 38,400 people in 2025, Concern has worked to rehabilitate degraded land and foster peaceful coexistence and better management of natural resources. This included recovering 300 acres of land through a cash-for-work project that hired 1,000 participants, and seeding 445 acres of grazing land for pastoralists. We also demarcated and developed livestock passage corridors, helping to prevent conflicts between farmers and herders by clearly defining agricultural and pastoral areas.

38,400 people enrolled across two livelihoods projects

Malawi

Flooding has become an increasing threat to Malawians as a population that relies heavily on agriculture. Through the Zurich Climate Resilience Alliance, Concern worked with 52,000 people across 35 communities last year, building disaster risk management and early-warning systems to protect their livelihoods and assets. A key component of the project has also been disaster risk management financing, provided through Community Disaster Funds (CDFs), a community-led initiative that strengthens local capacity to manage climate shocks and stresses. Communities have used these resources to build dykes, construct water drainage systems, and plant trees along vulnerable areas to mitigate flood risks.

52,000 people reached through the Zurich Climate Resilience Alliance

Pakistan

Concern's flagship program in Pakistan, Building Resilience and Addressing Vulnerability to Emergencies (BRAVE), boosts rural economies, diversifies income sources, and creates sustainable business opportunities for vulnerable communities. Last year, Concern successfully built bridges between program participants and the private sector via the BRAVE Women brand, which supports women artisans to lead value chains through handicrafts, honey production, pickling, and dry-fruit processing. In 2025, 1,800 women were linked to national and international markets. Another partnership brought over 6,600 pounds of bitter melon from Charsadda Province to Dubai via BRAVE's certified farmer clusters.

1,800 women-led businesses linked to national and international markets via BRAVE Women

South Sudan

In South Sudan, Concern reached over 20,000 livelihood program participants last year. This included Building Sustainable Livelihoods, a project in Aweil North County that focused on sustainable farming practices for 62 women. Participants were also supported in the formation of two Village Savings and Loans Associations (VSLAs), linking farming activities with financial management. Despite challenges posed by flooding in South Sudan last year, members of these VSLAs were able to save more than 2.23 million South Sudanese Pounds (about \$17,000), which supported their wider communities during a major emergency.

20,000 people reached through livelihood programs

Health & Nutrition Programs

In many of the countries where we work, the health systems are extremely weak and communities are often unable to get the help they need to prevent suffering from undernutrition and preventable diseases. To help overcome this, we work with local and national governments to strengthen healthcare systems and improve access to quality maternal and child healthcare, as well as water and sanitation services.

OUR IMPACT IN 2025



OBJECTIVES AND ACTIVITIES

The goal of our health programs is to contribute to the achievement of health and nutrition security for people living in extreme poverty.

MAIN OBJECTIVES

- Prevent under-nutrition and extreme hunger
- Strengthen maternal and child health
- Strengthen health facilities
- Improve access to clean water and sanitation



Mariam and her son Nazir being treated at the Concern-supported Maternal & Child Health Center in Somalia. **Photo:** Adnan Mohamed/Concern Worldwide



Women feeding their babies nutritious meals that they learned prepare as part of Concern's health and nutrition programming in Sierra Leone. **Photo:** Eugene Ikua/Concern Worldwide

Somalia

CMAM Surge grew out of Community Management of Acute Malnutrition (CMAM) — the standard-setting approach to treating malnutrition that Concern helped to develop in 2000. As part of the Caafimaad Plus consortium, Concern Somalia has led the implementation of CMAM Surge in several districts, successfully anticipating seasonal trends and enabling timely and effective prevention of malnutrition. Surge has proven so successful that the Ministry of Health incorporated it into national nutrition guidelines and selected Concern as principal partner to lead this approach at the national level. Last year, Caafimaad treated over 85,000 people for acute malnutrition.

85,000
patients treated for acute malnutrition

Haiti

Funded by the US Government, Manje Byen Lespri ak Ko Djanm (“Eat Well: Healthy Mind and Body”) is designed to meet current needs surrounding health, nutrition, and WASH in Haiti. In 2025, Concern’s program reached over 20,300 participants directly with activities that included emergency psychosocial care for nearly 2,700 people (including over 800 children), emergency food vouchers, and hygiene kits provided across seven sites for internally-displaced people. Manje Byen also supported water and sanitation infrastructure for communities in Cité Soleil and Croix-des-Bouquets, distributing water to over 60,800 people.

20,300
participants enrolled in Manje Byen Lespri ak Ko Djanm

Yemen

Maternal mortality rates in Yemen are among the highest in the world, with many women unable to access basic pre- and postnatal care in a health system badly damaged by over a decade of conflict. Last year, Concern supported six health facilities across the Lahj and Taiz governorates. In that time, nearly 43,000 patients were treated, including over 1,000 women who received prenatal care, 474 deliveries attended by skilled birth attendants, and 11,000 children under the age of five who received essential health screenings and treatments.

43,000
patients treated across six clinics

Afghanistan

In Afghanistan, Concern expanded its health and nutrition programming with Empowering Communities for a Stronger Tomorrow (ECST). Through this, we’ve established eight Family Health House clinics in some of the country’s most remote areas, providing essential care for maternal, newborn, and child health and nutrition. These clinics helped enhance access to services and treated over 60,000 cases in 2025, including 17,000 health screenings for children under the age of 5, over 4,800 prenatal care visits, 4,200 cases of malnutrition identified and treated, and 528 skilled deliveries.

17,000
essential health screenings for children under the age of 5

Bangladesh

Since 2017, over 1 million Rohingya refugees have been living in dense camps in Cox’s Bazar, with needs especially acute for children under the age of 5 and pregnant and breastfeeding women. Concern responded to these challenges through two programs reaching a total of 442,000 Rohingya and members of the host community. Our Integrated Nutrition Program supported nutrition facilities in Cox’s Bazar with community outreach and treatment for a variety of health issues. Additionally, Concern delivered nutrition counseling for families in Cox’s Bazar through the ShuBash consortium (in partnership with the IRC and SHED).

442,000
Rohingya and host community members reached with integrated health and nutrition support

Sierra Leone

Saving Lives in Sierra Leone supports healthcare services across six districts in the country. As part of Concern’s program in 2025, Saving Lives addressed some of the most common causes of maternal mortality through CRADLE, a clinic-specific early-warning device designed to strengthen detection and management of these life-threatening conditions. Through cascaded training, over 2,100 health workers in more than 580 facilities were trained on the CRADLE device and its use. Of the 2,300 referrals these clinics made to local hospitals, nearly 980 were prompted by CRADLE. 89% of referrals resulted in a safe discharge and/or successful delivery.

2,100
healthcare workers trained on early detection for preventable causes of maternal mortality

Education Programs

We believe that all children have the right to an education and that it provides one of the best routes out of poverty. We integrate our education programs into both our development and emergency work to give children living in extreme poverty more opportunities in life and support their overall wellbeing.

OUR IMPACT IN 2025



OBJECTIVES AND ACTIVITIES

The goal of our education programs is to improve the lives of children living in extreme poverty in a sustainable way, by increasing their access to quality primary education.

MAIN OBJECTIVES

- Increase school access
- Improve student and teacher safety and wellbeing
- Improve quality learning outcomes
- Provide access to education for children in emergencies



Children learning at the Concern-supported Nguel Madou Mai 2 School, Diffa in Niger. **Photo:** Concern Worldwide



Student Amina at the Concern-supported Bubisa Junior school in Kenya. **Photo:** Concern Worldwide

Burkina Faso

Concern launched its first education program in Burkina Faso last year, which enabled 2,000 children in the Nakambé region (many of whom are internally displaced) to participate in the 2025-26 school year. For those students who were displaced without their birth certificates, we assisted in preparing official copies to support enrollment. We also provided school kits to all students, and continue to work on supporting education in the region, building temporary education spaces and rehabilitating and constructing new latrines and water points.

2,000
internally-displaced children enrolled in the 2025-26 academic year

Chad

Concern supported classroom access in Chad's Sila province through three education programs last year. We expanded our reach with the HOPE III project, increasing the number of schools supported from 13 to 21 and enabling more than 4,300 children to receive an education. HOPE III also allowed five schools to become newly functional in 2025 with support for infrastructure including the construction of three new classroom blocks and the rehabilitation of nine existing classrooms. These initiatives reached over 6,500 participants in 2025, and helped Concern Chad's education programs to reach nearly 12,800 in total.

12,800
people reached through three education projects in Sila province

Ethiopia

Concern's Education in Emergency intervention in Tigray has helped foster access to safe, inclusive, and quality learning environments for conflict-affected children. In two primary schools, we rehabilitated a combined ten classrooms and two teachers' offices, providing 330 combined desks, 40 blackboards, and 50 teachers' tables as part of the repairs. We also distributed learning kits to all 1,440 students and provided two rounds of psychosocial and pedagogical training to 60 teachers. In all, the initiative reached over 5,500 people — 120% of the planned participants.

5,500
people reached with Education in Emergency support

Kenya

Last year, Concern supported 27 schools in Marsabit County (a 58% increase compared to 2024) with mobile science labs and kits to support national education benchmarks in STEM education. These labs deliver lessons to schools without the infrastructure to engage students in practical, hands-on lessons and reached 8,700 students and teachers last year. The improvement in understanding and engagement led to one of the Concern-supported schools winning at the national level in the prestigious Young Scientists Kenya National Science and Technology Exhibition.

8,700
students and teachers reached with STEM education support and resources, including mobile laboratories

Somalia

Somalia continues to face one of the highest rates of out-of-school children globally, with an estimated 4.5 million students missing out on an education. In 2025, Concern supported 10 schools in some of the country's most vulnerable areas, providing free education to over 10,200 students. We also supported emergency education in Afgoye, reaching over 4,100 people in conflict-affected communities. This project supported 53 teachers to reduce turnover in underserved areas and created safe, organized, and functional learning spaces.

10,200
students received free education in vulnerable communities across Banadir and Lower Shabelle

Niger

As of last April, over 82,000 children in Niger's Tillabéri region alone were out of the classroom, and over 1,000 schools were closed. "Learning Together," Concern Niger's flagship education program, supported over 76,000 students, teachers, and administrators in both the Tillabéri and Tahoua regions to improve enrollment and access to quality education. We also developed radio listening clubs designed for students living in areas where it's not safe to attend in-person classes. Over 90 listening clubs strengthened the resilience of local education systems and welcomed more than 2,400 pupils.

2,400
students in conflict zones supported with radio listening clubs to continue their education

Parvin harvests vegetables flourishing in her garden with training and a grant from Concern. **Photo:** Mumit M/Concern Worldwide



Uwitonze Jeanne D'arc with her children and Concern volunteer Prisca Niyorugira (right) with her 7 month old son Bruno. **Photo:** Eugene Ikua/ Concern Worldwide

Integrated Programs

There are multiple, interrelated factors that keep people locked in cycles of extreme poverty. For that reason, many of our programs are integrated, bringing together different sectors – for example, agriculture, livelihoods, health, and education – to tackle the multidimensional needs of a community in a coordinated and efficient way.

OUR IMPACT IN 2025



OBJECTIVES AND ACTIVITIES

The goal of our integrated programs is to improve the lives of people living in extreme poverty by addressing their needs in a holistic way, tackling the interrelated barriers that impede development.

MAIN OBJECTIVES

- Deliver sustained improvements in the overall living conditions of participating communities.

Central African Republic

Concern developed Aide Alimentaire Programmée (AAP) to help communities adopt improved nutrition and childcare practices through a series of nutrition, livelihoods, and hygiene activities. In 2025, the program reached more than 8,800 people in Kouango sub-prefecture. Part of this was accomplished through certifying 80 Mamans Lumières and Papas Modèles. These “Mothers of Light” and “Model Fathers” are trained in best practices for raising healthy children, and share that knowledge in their communities. They form a core part of AAP’s local leadership volunteers, who conduct regular home visits and provide both practical and moral support to participants.

8,800
people in Kouango reached through Aide Alimentaire Programmée

Burundi

Preventing Malnutrition and Reinforcing Community Resilience in Burundi combines nutrition, health, resilience, and agriculture interventions for families in Kirundo and Karuzi provinces. In partnership with the World Food Program and UNICEF, Concern reached more than 158,000 people last year through this program. Nutrition and health initiatives focused on the prevention and treatment of malnutrition. As part of the resilience component, we’ve also established 820 VSLAs, further supporting these groups by facilitating market links between farmers and local millers.

158,000
people reached with integrated livelihoods and nutrition resilience

Bangladesh

Concern helped 4,100 people in Bangladesh’s Dacope and Koyra upazilas improve both their financial and climate resilience through Enhancing Resilience of Coastal Communities. The project integrates Climate Smart Agriculture (CSA), market linkages, financial inclusion, safe water access, community preparedness, and access to government services. Since families in these areas depend on farming, livestock, and fishing for their livelihoods, this comprehensive approach helps them to improve their incomes, stay safe during natural disasters, and address everyday challenges like accessing clean water.

4,100
participants reached with Enhancing Resilience of Coastal Communities

Ethiopia

Concern’s Graduation-based REGRADE-II combines approaches to humanitarian response, food security, climate resilience, financial inclusion, and governance. In 2025, it reached over 5,400 people in the conflict-affected Amhara region. It’s an example of how integrated programming can support community resilience during a crisis: In response to last year’s conflict-induced market failure in one area, the program activated a modified budget that helped 400 vulnerable families protect their assets and navigate the economic crisis. When a hailstorm struck another area, the same crisis-modifier mechanisms supported over 600 families with either cash or seeds to replant lost crops — preserving the long-term gains they’ve made to break the cycle of poverty.

5,400
people reached in Amhara via REGRADE II

South Sudan

To help fight hunger and malnutrition in South Sudan, Concern has taken an integrated approach linking together our successful approaches to health, nutrition, WASH, and livelihoods. This integrated programming supports five healthcare facilities in Aweil North. At each of these centers, we’ve also established vegetable demonstration plots, using these sites to train 300 members of local mother and father care groups on Climate Smart Agriculture techniques they can use at home for both feeding their families and selling produce at market. Through these collected efforts, we reached over 63,000 people last year.

63,000
People reached with integrated programming in Aweil North

Malawi

Food Systems for Food Security is one of Concern’s flagship programs in Malawi. Its holistic, systems-based approach to building food security helped 18,000 people to improve their harvests, diets, and livelihoods last year. We trained 350 lead farmers in Climate Smart Agriculture and other techniques that they passed on to over 2,500 “follower” farmers across 185 demonstration plots. We also installed 18 solar pumps to sustain production beyond the rainy season, a low-cost solution that helped 500 farmers weather the severe 2024-25 El Niño drought. Beyond survival, this reliable production enabled farmers to negotiate formal contract farming agreements with commercial buyers, securing sustainable income and building long-term resilience.

18,000
people reached via Food Systems for Food Security

Partnerships and Advocacy



Hawa Akinyi Juma received business and urban agriculture training from Concern. **Photo:** Shaloam Strooper/Concern Worldwide

Partnerships

At Concern, we believe lasting impact begins with lasting partnerships. By building multi-year collaborations with mission-aligned partners, we address the root causes of poverty, food insecurity, and malnutrition — not just respond to their symptoms.

SPOTLIGHT ON ADVANCING FOOD SECURITY IN NAIROBI

Through Citi Foundation's inaugural Global Innovation Challenge on Food Security, Concern Worldwide was selected as one of 50 organizations advancing solutions to improve food access, affordability, and community resilience. Concern designed the AFSN project as an integrated initiative to strengthen urban food systems, while improving the nutrition and economic resilience of communities by recognizing informal food vendors — most of them women — not as barriers to development, but as essential actors within Nairobi's food system.

Rather than addressing food insecurity through isolated activities, Concern supported a systems-based approach focused on three mutually reinforcing objectives:

Increasing Access to Affordable, Healthy Food: A Small Business Accelerator provided vendors and women-led enterprises with training, mentorship, grants, and market linkages. Medium-sized businesses were supported to scale production and source from smaller vendors, strengthening local supply chains.

Improve Household Nutrition Practices: Concern trained 400 Community Health Promoters and supported 40 Mother-to-Mother Support Groups, embedding nutrition knowledge within trusted peer networks. Families learned dietary diversity, breastfeeding, hygiene, and urban food production, while women increased income through activities such as kitchen and container gardening.

Advocate for a Pro-Poor Policy Framework: Concern worked with Nairobi City County Government to promote inclusive food safety regulations, shifting from punitive enforcement to training-based licensing for informal vendors. This informed the Nairobi Food Safety and Fortification Act and helped reframe informal vendors as contributors to food security. The results demonstrate the value of investment in locally-led, system based solutions.

Through AFSN:

- More than 124,000 children and 96,000 pregnant and breastfeeding women accessed nutrition support.
- 20 model urban kitchen gardens were established, with a 100% adoption rate which created a considerable momentum for non-participating communities members to try and replicate the model on their own.
- Household food consumption improved and exclusive breastfeeding rates increased.
- Women entrepreneurs strengthened incomes, savings, and access to credit — many transitioning from informal hawking to permanent businesses.
- Overall, 67 new businesses were established and 68 existing business were expanded, creating 140 new jobs.

Beyond implementation, Concern and Citi Foundation were able to elevate learning around inclusive urban food systems globally, jointly contributing to discussions at the Africa Food Systems Forum (AFSF) 2025 in Dakar, Senegal.

The Advancing Food Security in Nairobi project demonstrates how catalytic, multi-year programming can strengthen local economies, influence policy, and build more resilient urban communities — creating impact far beyond individual outcomes.

Advocacy

In 2025, Concern's advocacy team engaged governments, donors, humanitarian partners and the public to drive action on conflict, hunger and climate shocks across the 24 countries where Concern works. The team also responded to emerging policy challenges, including UN reform initiatives and global humanitarian funding cuts, through targeted briefings, analysis and advocacy guidance.

KEY ACTIVITIES IN 2025 INCLUDED:

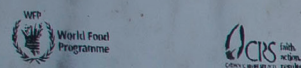
- A key milestone was the completion of an external evaluation of Concern's International Advocacy Strategy (2020–2025), finalized in November. It highlighted a strong organizational culture of advocacy operating at multiple levels, including in contexts without formal advocacy strategies or dedicated advocacy staff. The findings will inform the next strategy (2027–2031).
- Concern US's advocacy team strengthened its engagement with UN Member States, including Ireland, as well as with UN agencies such as WFP, FAO and OCHA to increase attention and action on the humanitarian crises in Sudan, Haiti and the Democratic Republic of Congo, among others. This included private briefings, public statements, and participation in major international policy forums, including the UN General Assembly, Protection of Civilians Week and the Commission on the Status of Women. Concern also co-organized events on women's empowerment through social protection programs (including Graduation and cash transfers) and on conflict-induced hunger and the growing use of starvation as a weapon of war.
- On April 15, 2025, Concern marked two years of the war in Sudan. Ahead of the anniversary, our team produced a range of public and private advocacy materials highlighting the escalation of conflict, its humanitarian consequences, policy recommendations, and Concern's support to vulnerable communities despite significant access and funding constraints.
- Concern engaged in the IASC "humanitarian reset" led by UN Emergency Relief Coordinator Tom Fletcher, contributing analysis, internal guidance, and recommendations to support strategic engagement with donors, partners, and coordination bodies including InterAction and ICVA. The team also engaged with OCHA and monitored the UN80 reform process, advocating for coherence between the two initiatives.
- Finally, Concern US contributed to joint advocacy efforts through participation in international advocacy coalitions and working groups. As a member of the NGO Coalition against Conflict and Hunger, Concern supported joint statements, briefings and public events focused on addressing the critical issue of conflict-driven hunger, particularly in Sudan, Haiti, DRC and across the Middle East. In December, the Coalition was invited to brief UN Security Council members at an annual workshop on conflict and hunger, marking the first time civil society organizations were invited to participate. Concern US also remained active in InterAction working groups, supporting efforts to influence US policymakers on political action to address escalating humanitarian crises, including in Sudan, Haiti and Yemen.

Feature: Sudan

The conflict that erupted in Sudan in 2023 has led to the world's largest humanitarian crisis. In 2025, over 33 million people in the country were in need of humanitarian assistance — the highest number on record for a single country in modern humanitarian response. A complete breakdown of order and infrastructure has led to high levels of malnutrition and disease amid rampant violence. Concern is responding to the immediate and long-term needs of some of the most vulnerable communities in Sudan, as well as with both refugee and host communities in South Sudan and Chad.

Last year, a US-funded grant enabled us to reach 3,100 families in Central and West Darfur and South and West Kordofan states with multipurpose emergency cash assistance. In the same areas, our health and nutrition programs delivered more than \$700,000 worth of pharmaceutical and nutrition supplies, ensuring the continuing operation of health centers and malnutrition treatment programs in some of the most conflict-affected and food-insecure areas of the country. In total, Concern reached over 744,000 people in Sudan in 2025, including more than 371,000 direct program participants.

For 40 years Concern has been working with communities in Sudan as ongoing instability causes an overwhelming need for emergency healthcare.



Project Name: Food Assistance – Food for Assets (FFA)-2022
 اسم المشروع : مشروع المساعدات الغذائية - الغذاء مقابل الأصول
 Activity Type: Construction of one store & one school office
 نوع النشاط : بناء واحد مخزن واحد مكتب
 Location: Bonjadede sirba Locality Kafani village
 المكان : مدرسة بان جديد السرجة - منطقة كافي
 Implemented By: Catholic Relief Services (CRS)
 تنفيذ : منظمة الإغاثة الكاثوليكية
 funded by: WFP programme (WFP)
 تمويل : برنامج الغذاء العالمي

“

When one of our children gets sick, we take them to the Concern Worldwide clinic. They've always treated us well. Whether we are sick or it's the children, they never turn us away and they help us with all the treatment we need.

”

~ KHADIDJA*, ZABOUT REFUGEE CAMP IN CHAD

* Name has been changed.

Our Supporters

Our deepest thanks to our individual, corporate, and foundation donors who are leading the way in supporting Concern’s mission.

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Mutual of America	
New Balance	
New Relic	
Neuberger Berman	
NFL	
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The Ford Foundation	
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The Illumina Foundation	
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Reliable Support

Concern would like to thank our **Concern(ed) Citizens** - those individuals who make regular monthly recurring gifts.

The work that Concern does is only possible with **consistent funding that allows for planning and for long-term solutions to take hold**. That’s why Concern(ed) Citizens are critical to our mission: thanks to regular, reliable support, families and communities—from Haiti to Ukraine to Burkina Faso—can count on Concern to continue our transformative work month-after-month.

Please visit concernusa.org/monthly to learn more and start your monthly gift today!

Leave a Legacy that Lasts**

Thank you to our wonderful supporters who made a lasting difference by leaving a Planned Gift to Concern.

Bequests, gifts of insurance, qualified or charitable distributions from retirement plans, can transform lives for generations.

To learn more about how to leave a legacy that lasts visit concernusa.org/legacy

* Our special thanks to those who furthered the impact of their generosity by increasing their donation(s) through a corporate matching gift(s).

** Denotes our generous donors who have already left a legacy gift.



Individual Giving

Despite challenges that no one could have predicted in 2025, Concern reached over 23 million people worldwide with life-saving support and long-term solutions to extreme poverty. None of this would be possible without the steadfast generosity and compassion of our donor community.

Because of you, we raised over \$5.9 million last year, fueling our mission to end extreme poverty—whatever it takes.

HERE ARE JUST A FEW HIGHLIGHTS FROM 2025

SPRIT OF IRELAND GALA & AWARDS

The Irish Network Organization Boston Chapter hosted their inaugural Spirit of Ireland Gala & Awards at the Harvard Club, where Concern was the presenting sponsor. Our participation provided CEO, Colleen Kelly with the opportunity to address a new audience in Boston, highlighting Concern's mission and impact. The event was very well received and also helped raise awareness of our Unite to Fight Hunger: Boston Soirée.



50TH ANNIVERSARY OF THE UNITED IRISH CULTURAL CENTER OF SAN FRANCISCO

Concern Worldwide US was honored to participate in the 50th Anniversary Gala of the United Irish Cultural Center of San Francisco, held at the stunning Bally Keal Winery in Livermore, California. Colleen Kelly represented Concern at a distinguished gathering of Irish and Irish American leaders, philanthropists, and cultural ambassadors to commemorate 50 years of community impact and celebrate a shared heritage of service and leadership.

The evening featured keynote remarks by former U.S. Senator George Mitchell, a pivotal figure in the Northern Ireland peace process, whose presence underscored the evening's theme of peace, legacy, and transatlantic partnership. Also in attendance were the Consul General of Ireland in San Francisco and the Ambassador of Ireland to the United States. The event provided a remarkable opportunity to engage with high-level prospects, strengthen community ties, and spotlight Concern's mission and global impact in a room filled with influential leaders and potential donors.

2025 TCS NEW YORK CITY MARATHON #TEAMCONCERN

#TeamConcern laced up their shoes and joined more than 55,000 runners across the 5 boroughs for the 2025 TCS NYC Marathon! We had an extra special team with our amazing board members, John Murphy and Leslie Convey, and Leslie's husband, Colin Convey, along with Katie Carroll, niece of longtime CUS board member Joan Carroll, all running for #TeamConcern! We also hit a marathon fundraising record of over \$130,000 for Concern's programs, including John and Katie raising \$40,000 each! We are looking forward to cheering on our team for 2026!



DERBY DAY

We were thrilled to host our first-ever fundraising event in partnership with our friends and long-time supporters at Sleeping Giant, NY. We celebrated the Kentucky Derby with a lively viewing party at Albert's Bar, just steps from Grand Central Station in New York City. The event featured great food, games, music, and plenty of fun — all capped off with the live race on the big screen.

WOMEN OF CONCERN LUNCHEONS

Concern hosted its annual Women of Concern luncheon in New York, gathering more than 200 guests to celebrate women whose leadership embodies justice, generosity, and compassion. Board Members and event co-hosts Gemma Toner, Lesley Convey and Jumana Culligan honored Melissa Ben-Ishay, Co-Founder & CEO of Baked by Melissa with the Women of Concern Leadership Award. The event featured a fireside chat with Gemma Allen of Forbes that brought forward insights on courage, innovation, and using your platform to drive meaningful impact.

Our Women of Concern Chicago event was co-chaired by Board Members Dolores Connolly and Leslie Convey. We were proud to recognize Kathy Bolhous, Chairman and CEO of Charter Next Generation, with the Women of Concern Leadership Award. In an inspiring fireside chat moderated by Gemma Allen, Kathy shared reflections on courage, innovation, of lifting each other up.

Together, thanks to the generosity of our sponsors and guests, and with help from auctioneer Sophie Colgan, the luncheons raised \$325,000 for Concern's Women and Girls programs.



GOLF OUTINGS

Concern hosted two golf outings in New York and Chicago, bringing together nearly 100 supporters at each for memorable days on the course in support of our mission. Together, the outings raised nearly \$400,000 to support Concern's life-changing programs around the world.



UNITE TO FIGHT HUNGER: BOSTON SOIRÉE

We have seen tremendous growth in this budding region and held our most successful Boston event yet at the Harvard Club. This elevated cocktail evening showcased the region's strong momentum and community growth. A huge thank you to our board member, John Murphy, for sharing with the Boston community his lifelong connection and commitment to the work of Concern. The evening raised over \$170,000 in support of Concern's programs.



CHEF'S TABLE CHICAGO

Our reimagined fall fundraiser in Chicago was an intimate, multi-course dining experience led by award-winning Chef Soo Ahn at Adalina Prime. Chef's Table Chicago brought the Unite to Fight Hunger campaign to life through food and storytelling, connecting supporters to the people and programs most affected by global aid cuts. Our board Chairperson, Joanna Geraghty attended to share insights from her recent trip to Kenya with Concern and to officially welcome Joseph P. Flanagan to the Board.



UNITE TO FIGHT HUNGER: NEW YORK GALA

On December 5th, we returned to Cipriani Wall Street for the Unite to Fight Hunger: New York Gala. We welcomed over 600 guests for an inspiring evening of impact — featuring powerful stories, music, and celebration — all in support of Concern's mission to end extreme hunger.

This year, we proudly presented the Tom Moran Seeds of Hope Humanitarian Award to Jon Ledecy on behalf of the Islanders Children's Foundation. This was an incredibly impactful night for Concern, surpassing our goal and raising over \$1.3M after an amazing night of fundraising and support within the room to advance our work to end hunger.



Concern by the Numbers

Concern Worldwide US financial summary statement of activities for year ending December 31, 2025

2025 Financial Performance

SUPPORT AND REVENUE	2025 TOTAL	2024 TOTAL
Contributions and Non-Government Grants	7,519,451	3,488,366
Support from Concern Worldwide	1,856,133	2,153,302
Government Grants	39,732,766	58,434,898
Special Events - net	1,446,654	1,221,980
Other Income	425,152	399,002
Total Revenue and Support	50,980,156	65,697,548
EXPENSES		
Program Activities	45,632,317	64,040,768
Overseas Relief	44,801,232	63,129,262
Development Education	831,085	911,506
Management and General Administrative	1,800,122	1,808,324
Fundraising	2,001,316	2,450,628
Total Expenses	49,433,755	68,299,720
Change in Net Assets	1,546,401	(2,602,172)
Net Assets at Beginning of Year	10,649,257	13,251,429
Net Assets at End of Year	12,195,658	10,649,257
ANALYSIS OF EXPENDITURE (GROSS)		
Program Activities	92%	94%
General and Administrative	4%	3%
Fundraising	4%	3%

Analysis of Expenditure



92%

Program Activities

4%

General and Administrative

4%

Fundraising

Concern Worldwide US Board of Directors 2025/2026

Leadership

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JUMANA CULLIGAN Founder Paper, Ribbon and Wrap LLC	COLLEEN KELLY Chief Executive Officer Concern Worldwide US	MARGARET SMYTH*** Partner QIC	FRANK WALL Client Partnerships Warner Bros. Discovery

* Joined the Board of Directors in 2026 ** Left the Board of Directors in 2026 *** Left the Board of Directors in 2025

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IT TAKES

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