

Concern Worldwide US  
Annual Report 2018

CONCERN  
worldwide

50

YEARS  
TACKLING  
EXTREME  
POVERTY

# A MESSAGE FROM CHIEF EXECUTIVE OFFICER COLLEEN KELLY & BOARD OF DIRECTORS CHAIR JOANNA GERAGHTY

On behalf of the Concern Worldwide US board and staff, we are proud to share our 2018 annual report. In addition to providing clear impact metrics and key data points from the past year, it tells the story of a vital global organization that has been driving lasting change, hand in hand with the world's poorest communities, since 1968. After 50 years, we are continuing a legacy of relentless compassion and life-saving, life-changing impact.

This is a commitment that is shared by our community of partners and donors in the United States. Individuals, institutions, and government agencies alike have made a careful decision to invest in us. We value the generosity and trust you place in us. The pages that follow include some of our results from 2018 – a year when Concern helped 24.2 million of the world's poorest and most vulnerable people lift themselves out of poverty and hunger. We also responded to 66 different emergencies in 20 countries.

We are more inspired and committed than ever to work toward the end of extreme poverty and hunger in our lifetimes. Many will tell us it's an impossible goal. We have evidence to the contrary. In September 2018, the World Bank reported that, between 1990 and 2015, the extreme poverty rate dropped an average of one percentage point per year – from nearly 36% to 10%. Over the last 25 years, more than one billion people have lifted themselves out of extreme poverty. The global poverty rate is now lower than it has ever been in recorded history. World Bank Group President Jim Young Kim calls it "one of the greatest human achievements of our time." We all have a vital part to play as we continue the global fight to end extreme poverty and hunger.

As our 50th anniversary year, 2018 gave us a cause for celebration of shared accomplishment. It also gave us a challenge to do more for more people with greater urgency and efficiency. Our goal is to not be needed 50 years from now.

2018 was also the year that we lost Tom Moran, who, over the course of more than two decades, provided the vision, boundless belief, and endless generosity that propelled this organization forward. Tom led the Concern community from a small, bootstrapping agency to the dynamic, respected, and effective organization that we are today.

Tom leaves behind millions of people across the world whose lives were changed and saved through his generosity. We honor his legacy by emulating his relentless spirit to continue building a committed community and to make more of an impact wherever we are most needed.

Together, since 1968, we have been changing the world.

Concern brought relief to war-torn Biafra, saving millions of lives in the face of seemingly insurmountable odds. We went into Bangladesh, working with people devastated by war and hunger. Remaining there now for more than 40 years, we've revolutionized maternal and child health. We were in Cambodia, helping a country crawl back from genocide while pioneering microfinance as part of its emergence from extreme poverty.

In places like Ethiopia and Malawi, we helped create Community Management of Acute Malnutrition (CMAM), a new model for the treatment of malnutrition in children. It was adopted as a best practice by the UN in 2007 and continues to save millions of young lives every year in more than 60 countries. We brought compassion, dignity, and safe medical procedures to thousands of Sierra Leoneans during the West African Ebola epidemic, ultimately stemming the disease's spread.

And today, we are there in a time of unprecedented need with communities in places like Syria, South Sudan, Afghanistan, the Democratic Republic of Congo, and Haiti.

In this report, you will learn much more about our work. Beyond an accounting of our operations, it is the story of a community that is building on half a century of impact and innovation.

We are inspired by the prospect that the end of the story – the end of extreme poverty and hunger – will not require another 50 years.

We thank you for your investment and for being part of the Concern community.

**“The pages that follow include some of our results from 2018 – a year when Concern helped 24.2 million of the world's poorest and most vulnerable people lift themselves out of poverty and hunger.”**



**Colleen Kelly**  
Chief Executive Officer



**Joanna Geraghty**  
Chair, Board of Directors

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## 1968

With no humanitarian or fundraising experience – only a driving impulse to act in the face of great suffering – a group of young volunteers launched an ambitious fundraising campaign to support relief efforts on the ground in Biafra. Tapping into the conscience of a nation that had itself suffered the ravages of famine, their efforts led to the largest ever humanitarian response mounted out of Ireland up to this time. It started with sending shipments of relief goods to Biafra channelled into the hands of Irish people on the ground, including Aengus and Jack Finucane, who went on to build the organization that is now Concern Worldwide.



**In 1968, starvation in the breakaway state of Biafra, caused by war with Nigeria, reached truly catastrophic levels. When Biafra became the first famine to play out nightly on television screens around the world, a young Dublin couple named John and Kay O’Loughlin Kennedy decided they had to do something. They gathered over 40 concerned people into their apartment and began what would then be known as Concern Africa.**

**Cover:** Clotilde Ndayisenga (25) with her two-year-old daughter, Arlene Akimana, at their home in Rugombo, Cibitoke in Burundi. Photo: Abbie Trayler-Smith

**Above:** The *Columille* sailing from Dublin with a cargo of aid for Biafra on September 6, 1968. Photo: Concern Worldwide

## 2018

Over the course of 50 years, Concern has grown into one of the world’s most respected humanitarian organizations. But we have never forgotten our roots. Working with the most vulnerable people in the world’s poorest countries, we have responded to countless disasters and worked hand in hand with communities to rebuild, recover, and create lasting change for tens of millions of people in more than 40 countries.



# CELEBRATING 50 YEARS



**Above:** As a participant in Concern’s graduation program in Cibitoke, Burundi, Violette Bukeyenzeza started a small business selling banana juice, earning enough to buy a goat. She now plans to convert her front room into a small grocery shop. Photo: Darren Vaughan / Concern Worldwide

**Left:** Bien-Aimé Marc Onel participated in six months of life skills training as part of the Building Hope and Opportunities in Haiti program. Formerly involved in anti-social activities, he says, “Concern changed my whole attitude to life. I went from a negative person to a positive person.” Photo: Kieran McConville / Concern Worldwide

# CONCERN WORLDWIDE

## WHO WE ARE AND WHAT WE DO

### Our Identity - Who We Are

Concern Worldwide is a non-governmental, international, humanitarian organization dedicated to the reduction of suffering and working towards the ultimate elimination of extreme poverty in the world's poorest countries.

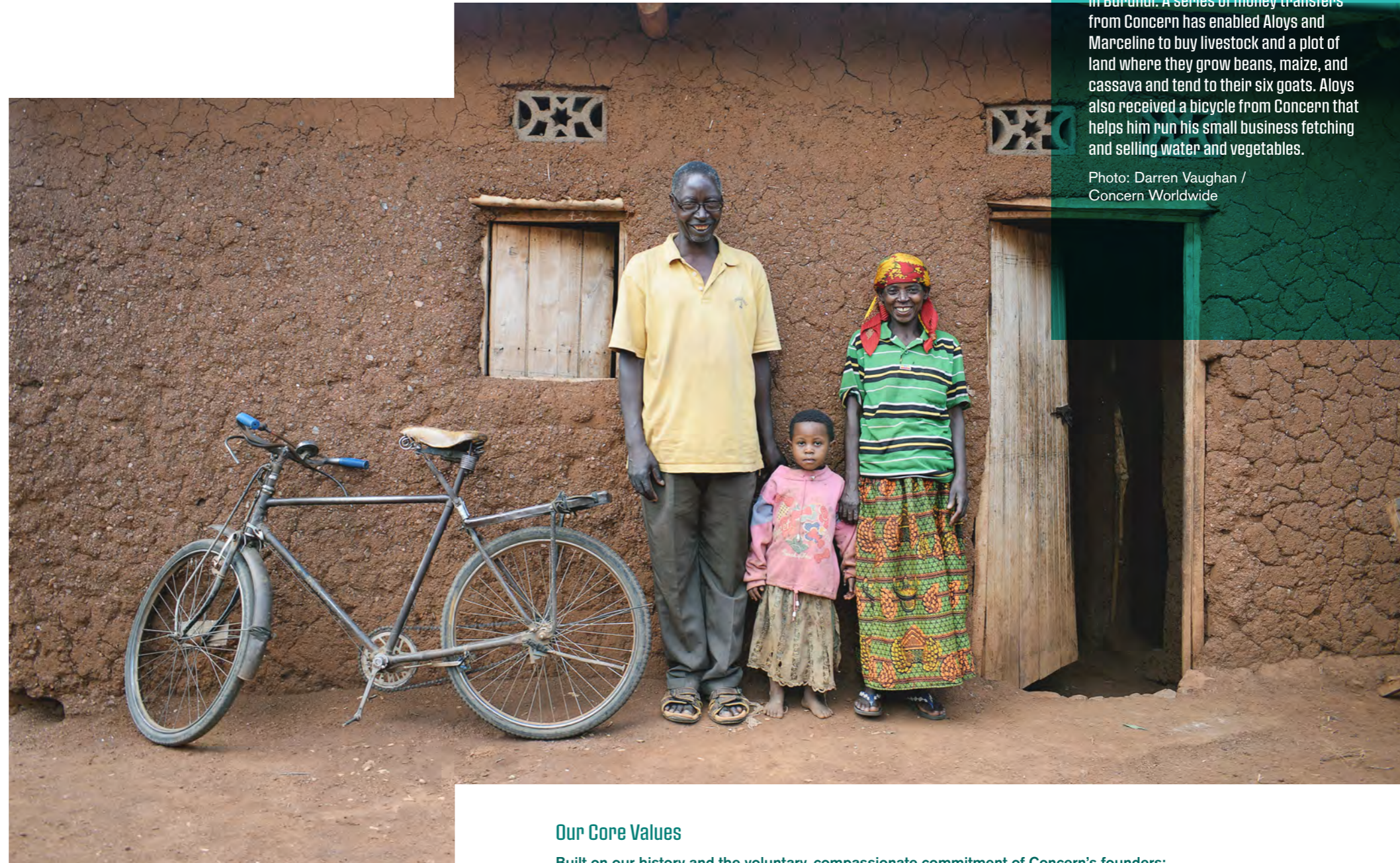
### Our Vision for Change

We believe in a world where no one lives in poverty, fear, or oppression; where all have access to a decent standard of living and the opportunities and choices essential to a long, healthy, and creative life; and where everyone is treated with dignity and respect.

### Our Mission - What We Do

Our mission is to help people living in extreme poverty achieve major improvements in their lives that last and spread without ongoing support from Concern.

To achieve this mission, we engage in long-term development work, build resilience, respond to emergency situations, and seek to address the root causes of poverty through our development education and advocacy work.



Aloys Murengrantwari; his wife, Marceline Nabagande; and their four-year-old daughter, Irihose, stand outside their home in Burundi. A series of money transfers from Concern has enabled Aloys and Marceline to buy livestock and a plot of land where they grow beans, maize, and cassava and tend to their six goats. Aloys also received a bicycle from Concern that helps him run his small business fetching and selling water and vegetables.

Photo: Darren Vaughan / Concern Worldwide

### Our Core Values

Built on our history and the voluntary, compassionate commitment of Concern's founders:

**We focus on extreme poverty.** We are driven by a clear focus on eliminating poverty in the most vulnerable places and responding to humanitarian crises.

**We believe in equality.** People are equal in rights and must be treated with respect and dignity.

**We listen.** Listening and partnership are key to empowering the poorest and most vulnerable to transform their own lives.

**We respond rapidly.** People affected by disasters are entitled to have their most basic needs met through rapid, effective, and principled responses.

**We are courageous.** Taking necessary risks, balanced with sound judgement, allows us to work in the most challenging contexts.

**We are committed.** We go the extra mile to support communities in times of need and in the face of very difficult operating environments.

**We are innovative.** Finding effective solutions requires innovative thinking combined with a pragmatic approach.

**We are accountable.** Accountability and transparency are central to all of our actions and use of resources.

# WHERE WE WORK

In 2018, Concern helped 24.2 million people in 25 of the world's poorest and most vulnerable countries to alleviate poverty and hunger.



AFGHANISTAN  
 BANGLADESH  
 BURUNDI  
 CENTRAL AFRICAN  
 REPUBLIC  
 CHAD  
 DEMOCRATIC PEOPLE'S  
 REPUBLIC OF KOREA  
 DEMOCRATIC REPUBLIC  
 OF CONGO

ETHIOPIA  
 HAITI  
 KENYA  
 LEBANON  
 LIBERIA  
 MALAWI  
 NEPAL  
 NIGER  
 PAKISTAN

REPUBLIC OF SUDAN  
 RWANDA  
 SIERRA LEONE  
 SOMALIA  
 SOUTH SUDAN  
 SYRIA/IRAQ  
 TURKEY  
 YEMEN\*  
 ZAMBIA

\*Working in conjunction with our Alliance2015 partner, ACTED

24.2 MILLION

People Helped

25

Countries

66

Emergency Responses

# 2018 HIGHLIGHTS

Ethiopia  
Kenya  
Republic of Sudan  
Somalia  
South Sudan

## 150,000

In Marsabit in northern **Kenya**, at least 81% of the population relies on livestock as a main source of food and income. When livestock was in danger of infection by Rift Valley Fever, we supported the Country Department of Agriculture, Livestock, and Veterinary Services to vaccinate over 150,000 animals, which both protected the herds from infection and ensured their productivity.

## 9,700

In Moyale in northern **Kenya**, we supported 9,700 asylum seekers displaced by conflict in Ethiopia. By working with the local business community, within two days we sourced emergency household kits with supplies like jerry cans, kitchen utensils, and shelter materials. In two camps for the displaced, we also supplied 18,500 gallons of water, built 72 pit latrines, and managed waste disposal.

## 29,000

We worked in 21 villages in West Darfur in the **Republic of Sudan** to enhance local communities' ability to manage shocks and stresses and improve their livelihoods. This integrated program reached over 29,000 people directly through the provision of clean water, training on agricultural techniques, distribution of seeds and livestock, and support to village development groups.

## 177,000

In **South Sudan**, we provided emergency shelter and non-food items, such as kitchen utensils and jerry cans, to people living in protection of civilian sites as well as to people who were newly displaced and returning to their home areas. We reached over 177,000 people in 2018 with these essential supplies.

## 332,000

Our emergency nutrition programs reached over 332,000 people across six regions in **Ethiopia** with a combination of food distributions, child malnutrition prevention and treatment, education on preparing nutritious meals, training on good hygiene practices, and providing safe water.

## 43,400

Over 43,400 people attended cookery demonstrations in Tigray, **Ethiopia** to learn how to improve dietary diversity and nutrition for their families.

## 85,600

In **Somalia and Somaliland**, we reached just over 85,600 people through our health and nutrition interventions. This included providing over 51,000 outpatient consultations, performing 5,000 antenatal check-ups, and immunizing over 1,300 children.



Above: A child flies a homemade kite on the streets of Juba's protection of civilians site in South Sudan.

Photo: Steve De Neef

Left: A Concern team member prepares for a food distribution organized by Concern in Juba, South Sudan.

Photo: Steve De Neef



**SOMALIA**  
Over 576,000 people reached

**KENYA**  
Over 4.2 million people reached

**ETHIOPIA**  
Over 2.4 million people reached

**SOUTH SUDAN**  
Over 698,000 people reached

**REPUBLIC OF SUDAN**  
Over 2.1 million people reached

# 2018 HIGHLIGHTS



Syrian refugees Alya\* (5) and her cousin Sultan\* (4) sit together in the home they share with their extended family in northern Lebanon. The house has been refurbished by Concern.

*\*Names changed to protect the identity of the individuals.*

Photo: Mary Turner / Panos Pictures



Syria  
Iraq  
Lebanon  
Turkey

## 998

In **Syria**, we targeted 998 vulnerable farming households with vouchers to enable them to buy agricultural supplies such as seeds and fertilizers. As a result, farmers were able to increase their harvest. Overall, the estimated average yield increased by nearly 1,900 pounds from the previous year.

## 31,600

In response to the needs of Syrian refugees living in informal tented settlements in **Lebanon**, we worked across 22 of the most vulnerable settlements, reaching over 31,600 people. We built 115 latrines, supplied safe water to over 10,000 people, and carried out hygiene training, reaching 3,000 people per month.

## 1,200

In **Iraq**, we reached over 1,200 Syrian refugee children and their caregivers through our protection program, which provides child-friendly spaces and psychosocial support. Here, children – many of whom have lost family members, been subjected to domestic violence, and/or been displaced several times – are able to play, learn, and make new friends in a safe and caring environment.

## 375

Employment opportunities for Syrian refugees living in **Turkey** are limited and what jobs do exist are often irregular, low skilled, and low paying, forcing families to live in extreme poverty. We supported 375 Syrian refugees with language training, vocational skills development, and assistance with work permit applications to enable them to enter the formal labor market and become self-sufficient.



Khadija\* (42), a mother of three, is a Syrian refugee living in northern Lebanon. She was very happy in her town in southern Syria before the conflict broke out. In fact, she wants everyone to know that Syria was a nice place to be before the war.

Her most treasured possession is the key to her home in Syria.

“I may have lost my home, but my keys are still with me,” she says. “I aim to go back to Syria someday, rebuild my home, and use the same keys.”

*\*Name changed to protect the identity of the individual.*

Photo: Jason Kennedy / Concern Worldwide

### SYRIA/IRAQ

Over 943,000 people reached

### LEBANON

Over 128,000 people reached

### TURKEY

Over 52,000 people reached

# OUR PROGRAMS

In 2018, Concern reached approximately 24 million people in 25 of the world's poorest and most vulnerable countries. Our work spans five main areas: emergencies, livelihoods, health, education, and integrated programs. Our broad program goals, objectives, and some illustrative examples of our work in each area are described in the following pages.

24 million people  
25 countries

Boli\* and Mohamud\* at a refugee camp for Rohingya refugees in Cox's Bazar, Bangladesh.

*\*Names changed to protect the identity of the individuals.*

Photo: Kieran McConville / Concern Worldwide





In 2018, we responded to 66 emergencies in 20 countries, reaching over four million people directly and 7.6 million indirectly, six million of whom were female.

Many of the countries we work in are susceptible to frequent natural disasters and outbreaks of conflict, resulting in already vulnerable people losing their homes and livelihoods. In the immediate aftermath of an emergency, we provide life-saving support to families and communities and we then work alongside them to get people back on their feet, rebuilding livelihoods and infrastructure and working to reduce the risk and impact of future crises.

**Objectives and activities**

The goal of our emergency program is to fulfill our humanitarian mandate to respond effectively to and mitigate against natural and human-influenced disasters.

We aim to:

- Respond rapidly in order to save lives and reduce suffering
- Improve access to food, healthcare, and water
- Prevent and reduce the impact of emergencies

**Some of our achievements in 2018:**

**Respond rapidly in order to save lives and reduce suffering**

In late August, the **Democratic People's Republic of Korea** suffered the devastating effects of Typhoon Soulik, which hit communities that were already vulnerable. In North and South Hwanghae provinces, over 10,000 people were affected. We responded to the immediate needs in North Hwanghae by supplying over 1,700 hygiene kits along with water tanks, blankets, and warm clothes for children. In addition, we provided approximately 2,000 children in 45 childcare institutions with rice, soybeans, and dried vegetables over a three-month period.

An outbreak of Ebola took hold in several parts of the **Democratic Republic of Congo** in 2018. The first outbreak occurred in Mbandaka in the northwest of the country, followed by another in North Kivu and Ituri Province, where cholera was also present. Concern responded to the situation in North Kivu by training

11.6 million people

20 countries



**Above:** A healthy meal prepared by the lead mothers of Concern's nutrition program at the protection of civilians (PoC) site in Bentiu, South Sudan. Photo: Steve De Neef



**Top Right:** Anna George (39) sits inside her home at the PoC site in Bentiu with her sons Malech Jal (16), Chieng (3), and Bjjiek (11) and her nephew Gien Gal (5). Chieng (pictured in the photo at **bottom right** with his mother) was suffering from edema and was diagnosed as severely malnourished. He was admitted immediately into Concern's nutrition program. His edema was so severe that he was also referred for immediate medical care in a health center. Photo: Steve De Neef



**Above:** Food preparation inside a communal shelter at the PoC site in Bentiu. Photo: Steve De Neef

360 health workers on how to diagnose and treat suspected Ebola cases and delivering hygiene kits to approximately 27,300 people. In addition, we reached almost 62,000 people with messaging about the risks of Ebola and cholera.

In July, En Nahud, a town in West Kordafan in the **Republic of Sudan**, was hit by flash flooding that destroyed homes and badly affected people's livelihoods, with farmland and livestock lost to the floods. Overall, 23,800 people were affected. Concern was the first agency to respond, getting emergency supplies to the stricken community within three days. We also ran health and hygiene awareness campaigns and carried out preventative measures such as disinfection and chlorination. This helped ensure that there were no incidents of waterborne diseases, which often occur after flooding incidents and can result in high rates of illness and death.

#### Improved access to food, healthcare, and water

In **Bangladesh**, the Rohingya refugee crisis continued to be the focus of our emergency programming. Across nine camps, volunteers screened approximately 49,500 children under the age of five for signs of severe malnutrition every month, admitting over 6,140 to our outpatient clinics, where we achieved a cure rate of 97%.

In Kirundo, **Burundi**, a combination of factors have led to high levels of malnutrition in children, with approximately 8,000 households affected. Concern supported over 3,200 households with malnourished children, ensuring they got immediate, high-quality treatment. We then provided cash payments to these families to help them meet their basic needs.

Over 98,000 people affected by conflict in the **Central African Republic** received assistance through our emergency programs. In Kouango sub-prefecture, we supported over 32,700 people who had been displaced or who had returned to the area to help them rebuild their livelihoods. This included some 3,000 households that received seeds or took part in seed fairs and had training on improved agricultural techniques. A further 1,000 households received fishing kits that included nets, buckets, weighing scales, and other items.

An ongoing crisis in the Lake Chad Basin continues to cause mass population displacement within **Chad** and neighboring countries, exacerbating

an already fragile food security, nutrition, and health situation. In response, we established emergency health and nutrition services for host and displaced communities.

Across 70 villages, we screened over 27,000 children under the age of five for acute malnutrition and made referrals to health centers for care as needed. We also drilled eight boreholes to provide clean, safe drinking water to over 4,000 people and trained community volunteers to conduct hygiene awareness campaigns with 2,000 households.

In the Amhara region of **Ethiopia**, we worked with over 25,000 households to reduce incidences of acute malnutrition in children under five. We also rehabilitated 22 springs, built 23 roof-water harvesting systems, and constructed five pipelines, which gave over 85,600 people access to clean water to help prevent disease. In addition, we strengthened the capacity of district health staff to spot and treat malnutrition by training 64 health workers and a further 113 health extension workers.

#### Prevent and reduce the impact of emergencies

In Akkar, **Lebanon**, we responded to multiple fires in five informal tented settlements that are home to thousands of Syrian refugees. Fifty-six tents and 300 inhabitants, including 160 children, were affected. Recognizing the ongoing risks from fire, we have provided equipment and training to vulnerable families.

In **Pakistan**, 136 million people – 40% of the population – are exposed to natural hazards due to a combination of climate change, poor governance, and weak infrastructure. In South Punjab, we are building the capacity of 75 villages and seven union councils at the government and community levels to reduce their risk of disaster. The program reached nearly 400,000 people in 2018. Activities included developing disaster management plans; forming and training emergency response teams; constructing 300 disaster-resilient handpumps, 56 water facilities, and latrines in communal shelters; and delivering 400 training sessions on climate-smart agriculture and conservation agriculture.

Climate change and sudden shocks such as flooding or drought can have a catastrophic effect on already vulnerable people. In **South Sudan**, we are working with almost 90,000 people in Aweil West

and Aweil North counties to improve their capacity to manage events like these. Over 1,240 members of agro-pastoral field schools were trained to train others in climate-smart agriculture and how to manage natural resources better. We also supported the establishment of 13 community resilience planning committees that are responsible for analyzing the main hazards facing their communities and drawing up plans to mitigate the risks.

In Cité Soleil in **Haiti**, family emergency plans were drawn up with 940 households to help them cope in an area prone to disasters and risks. Three emergency intervention teams in three neighborhoods were created and members were trained on disaster risk reduction so they are better prepared when the next emergency happens.

Mika Abdu (37) cultivates zucchinis, amaranth, and cabbage in several vegetable sacks in his backyard in Sabon Kalgo in Tahoua, Niger. The sacks require only a limited amount of water for leafy vegetables to grow all year round. "I wasn't used to growing plants in a sack - it was new to me," Mika said. "But it's only now when I see what has been produced that I understand. I now realize that what Concern has done for us is something good. It provides us with additional food to eat."

Photo: Darren Vaughan / Concern Worldwide

## LIVELIHOODS

**In 2018, we improved the food security and livelihoods of approximately 1.5 million people directly and three million indirectly. Of these, 2.3 million were female.**

People living in extreme poverty struggle to earn enough to ensure that their families have enough to eat and get adequate healthcare and an education. Our livelihoods program aims to give them the tools to ensure they are able to earn a sustainable living, helping them to learn new skills, improve the productivity and nutritional value of their crops, and set up small businesses to generate more income.

#### Objectives and activities

The goal of our livelihoods program is to enable extremely poor people to have secure livelihoods.

We aim to:

- Reduce hunger
- Strengthen our social protection programming, work skills, and support systems
- Promote graduation to economic productivity
- Strengthen our climate-smart agriculture program

#### Some of our achievements in 2018:

##### Reduce hunger

In **Sierra Leone**, where the repercussions of the 2014 Ebola outbreak continue to affect livelihoods, we worked with over 4,000 of the most vulnerable households to help improve food production, reduce post-harvest food loss, and increase income. Some 685 new beneficiaries joined the program in 2018. We also established and trained nine new farmer field school groups to improve farming practices. Additionally, we built or rehabilitated eight grain stores, installed five rice-milling machines, completed 13 culverts, and rehabilitated 11 miles of road to link farmers to traders.

Through a range of projects including cash for work, seed distributions, agricultural training, and animal disease control, over 10,600 vulnerable people in **Afghanistan** are now better able to earn a living.

For people aiming to improve their livelihoods, not being able to reach larger markets to buy and sell seeds and produce can be a significant barrier. To help overcome this, in the **Central African Republic**, we rehabilitated 30 miles of roads as well as three bridges, which improved access to both markets and health services for remote communities. The roads were built by 1,100 people through a cash-for-work program that allowed participants to buy basic necessities such as food and medicine.

We supplied over 1,900 households in the **Democratic People's Republic of Korea** with vegetable seeds, pesticide sprayers, plastic sheets, and shovels to make kitchen gardens. Between April and October, each household produced an average 770 pounds of vegetables.



Our Programs

Livelihoods



Meresiyana Cimpaye (40) at her home in Cibitoke, Burundi proudly shows the plates, bowls, and cutlery she bought with the profits from the business she started with a cash transfer from Concern.

Photo: Abbie Trayler-Smith

#### **Strengthen our social protection programming, work skills, and support systems**

In our urban programs in **Bangladesh**, over 1,220 households were provided with training in a range of skills to enable them to start small businesses and were then provided with cash grants to set them up. Program participants became members of a community savings system, which improved their ability to manage savings and make sound investments, helping them to look forward to a more secure future.

Opportunities for paid work for Syrian refugees in **Lebanon** are limited – they are allowed to work in only three sectors: construction, agriculture, and the environment. We supported nearly 5,000 people to earn a sustainable income by helping them to establish small businesses such as cheese-making and carpentry and to learn new skills that can be used in the future. Most of the income they earn is spent in local shops and businesses, thereby benefiting the economy of the whole region.

In five districts in **Syria**, we are working with vulnerable conflict-affected communities both to address their immediate food needs and to increase their opportunities to find work. We reached over 38,500 people in 2018. Food vouchers were distributed to over 3,900 households, 1,874 families took part in cash-for-work projects, and 489 people received vocational training in activities such as carpet weaving, sewing, and mobile phone repair.

#### **Promote graduation to economic productivity**

Over 3,000 households in **Burundi** and a further 1,300 in **Rwanda** were supported through our graduation program, which supports extremely poor people to learn a range of skills, gain knowledge, and take part in activities that increase their capacity to earn a living and move out of poverty and hunger.

In a survey conducted in 2018, the number of months that families taking part in the program that suffered a “hunger gap” – the number of months in which they struggle to meet their minimum daily food requirements – decreased in Rwanda from 3.91 in 2017 to 2.31 in 2018. In Burundi, that number decreased from 4.02 in 2017 to 2.41 in 2018.

Our graduation program in **Malawi**, now in its second year, has made a significant impact on its participants. The households involved in the program have seen an appreciable decrease in poverty levels. They have been able to send their children to school, buy livestock, improve their homes, eat a more varied diet, and start saving money. We reached over 23,190 people through this program in 2018.

#### **Strengthen our climate-smart agriculture program**

Our livelihoods program in **Somaliland** reached 2,180 of the most vulnerable people, which included female-headed households, unemployed youth, drought-prone farmers, and marginalized groups. We trained farmers in climate-smart agriculture and provided seeds and tools. We also established self-help groups and equipped them with the start-up grants and the skills they needed to create their own small businesses. Eight of these groups have increased their income to over \$74 per month.

In **Chad**, where the effects of climate change – including erratic rainfall patterns, droughts, and flash floods – have been devastating for the most vulnerable people, we set up environmental committees in 26 villages. These committees spread messages about how to protect the environment to an estimated 1,200 people in their communities. We also trained six groups of women to construct fuel-efficient stoves that use less firewood and therefore place less pressure on the environment.

The impact of climate change continues to be a threat in **Liberia**, with the rural poor being particularly vulnerable. We supported 30 small-scale farmer groups with gardening tools, seeds, and hands-on training about climate-smart agriculture in order to establish demonstration plots so they could test different farming techniques and choose the one that would work best for them.

# 4.5 million people

## HEALTH

**In 2018, our health programs reached over 9.2 million people, nearly three million of whom were direct beneficiaries. Five million were female.**

The communities we work with around the world are often unable to get the help they need to prevent suffering from undernutrition and preventable diseases. To help overcome this, we work with local and national governments to strengthen healthcare systems and increase access to good healthcare, nutrition, and water and sanitation services.

### Objectives and activities

The goal of our health programs is to contribute to the achievement of health and nutrition security for poor people.

We aim to:

- Prevent undernutrition and extreme hunger
- Strengthen maternal and child health
- Strengthen health facilities
- Improve access to clean water and sanitation



Jacqueline brought her daughter Faith (18 months) to Makuru Health Center in Kenya where she was screened, diagnosed as malnourished, and received treatment.

Photo: Jennifer Nolan / Concern Worldwide

# 9.2 million people 21 countries

### Some of our achievements in 2018:

#### Prevent undernutrition and extreme hunger

Concern is recognized as the leading technical agency around Community Management of Acute Malnutrition (CMAM) in **Niger**, where malnutrition is persistent due to a range of causes. In Tahoua district, we provided support to 42 health centers, 21 health posts, and two intensive nutritional rehabilitation centers to increase the skills of health workers around malnutrition. At the community level, over 18,700 mothers across 201 villages were trained to spot the early signs of malnutrition, and radio messages about good health practices were broadcast throughout the year. An estimated 706,400 people benefitted from this program, 64% of whom were under the age of five.

In the Tigray region of **Ethiopia**, over 3,000 women were given seeds, tools, and training to practice backyard gardening so they could diversify both their own diet as well as that of their children's to prevent malnutrition. The resulting vegetable and fruit plantations covered over 1,200 acres of land and yielded a wide variety of produce, including swiss chard, carrots, beets, mung beans, and bananas.

#### Strengthen maternal and child health

In **Chad**, where there is a strong socio-cultural barrier to giving birth at a health clinic or bringing sick children to receive treatment, we conducted training for health center workers on how to manage childhood illnesses better and gave awareness training to traditional birth attendants and community leaders about the importance of people using the clinics. The results of an annual household survey showed that behavioral changes are happening – 38% of people now take their child to a health center within 24 hours of that child becoming sick with fever, an increase of 16%.

The way in which babies and young children are fed for the first two years of their life has a major impact on their future well-being. Our urban programs in **Bangladesh** are designed to improve health, hygiene, and nutrition to combat malnutrition. Among our program participants, we have seen an increase from 37% to 67% of young children who are being exclusively breastfed because of our education and awareness training.

#### Strengthen health facilities

In **Sudan**, we worked to improve the health systems providing basic health and nutrition services to vulnerable communities in the Jebel Moon and Kulbus localities. Activities included technical training for health workers, financial support for staff from the local health authority to enable the health centers to function, and training for lead mother/mother support groups about how to manage malnutrition as well as best practices around feeding infants and young children. We directly reached over 125,000 people through this program in 2018.

Our community-led approach to health improvements in **Sierra Leone** has been successful in giving ownership and joint responsibility for projects to the community. In Tonkolili district, we trained 50 traditional healers, 100 influential women, and staff in 25 health facilities on the prevention and treatment of malaria. Prior to this project, traditional healers and health unit staff were in competition to provide treatment for malaria, but they now work together and there has been a steady increase in the number of people visiting the health units for treatment.

Despite working in very difficult circumstances due to security and logistical challenges in the **Central African Republic**, there has been good progress in improving health, nutrition, and hygiene behaviors in the communities where we work. In Lobaye, trained community health volunteers taught good hygiene practices to nearly 9,300 people. A final survey in 2018 showed that among those surveyed, 87% carried out at least one improved hygiene practice compared to only 46% at the beginning of the project. Handwashing with soap, vital for helping to stop the spread of disease, increased from 20% to almost 50%.

#### Improve access to clean water and sanitation

We provided four gravity-fed water systems on cooperative farms in the **Democratic People's Republic of Korea**, which gave over 5,000 people access to safe drinking water as well as water for cleaning, washing, kitchen gardens, and livestock. The new water systems have made a significant improvement to peoples' livelihoods and decreased the prevalence of disease.

In Bannu in northwest **Pakistan**, we reached nearly 10,500 people who were either temporarily displaced by ongoing conflict or who were host community members with improved access to clean water and knowledge about good hygiene, nutrition, and sanitation. As the program drew to a close, our endline survey showed that access to clean water had improved from 3 to 4.5 gallons per person per day, with 100% of respondents being satisfied with the quality of and access to water. Handwashing with soap at critical times increased from 8% to 89% and there was a noticeable decrease in the prevalence of diarrheal disease from 83% to 8%.

In 12 districts of northeast **Syria**, we reached over 360,000 vulnerable people through a water, sanitation, and health program. This included rehabilitating and monitoring 15 water supply systems, rehabilitating four sewage systems, conducting environmental health campaigns, trucking emergency water to four camps, and installing 444 water tanks and 145 latrines in 13 camps and centers.

## EDUCATION

In 2018, our education programs directly benefited almost 350,000 people and 372,000 indirectly. Over 360,000 were female.

Concern's work in primary education is grounded in the belief that all children have a right to education. We believe that education is one of the best routes out of poverty and we integrate it into both our development and emergency work to give extremely poor children more opportunities in life and to support their overall well-being.

### Objectives and activities

The goal of our education program is to improve the lives of extremely poor children in a sustainable way by increasing their access to quality primary education.

We aim to:

- Increase school access
- Improve learning outcomes
- Improve school facilities
- Provide access to education for children in emergencies

### Some of our achievements in 2018:

#### Increase school access

Promoting quality education requires a number of factors present at the community level, including having a school close to home to encourage parents to send their children, especially girls. In Takhar Province in **Afghanistan**, we established or supported 31 community-based schools and 32 literacy classes for women, built or renovated separate latrines for girls and boys, and recruited or supported 63 teachers, reaching almost 6,500 children, women, and men in 22 villages.

#### Improve learning outcomes

Our education program "Let Our Girls Succeed" supported girls in Marsabit County in **Kenya** to stay in school beyond the primary level. Seventy percent



Schoolgirls and their teacher in class at a Concern-supported school near Mogadishu, Somalia.

Photo: Marco Gualazzini

of the population is illiterate, and of those children who do attend primary school, only 39.5% go on to secondary school. Working through a network of communities, 205 girls in 20 project schools were assisted in 2018, 86% of whom went on to secondary school or to a vocational training center.

In Mogadishu, **Somalia**, we supported quality primary education to over 5,500 children. Together with the Ministry of Education, we provided training for 196 teachers and 35 education committees in a number of areas, including lesson planning and positive class management techniques. We also procured and distributed 5,000 Somali-language reading books and over 28,000 primary school syllabus textbooks.

#### Improve school facilities

A deteriorating humanitarian and security situation over the last three years in neighboring Chad and Nigeria has resulted in over 252,000 displaced people fleeing to the Diffa region of **Niger** to seek refuge. Providing a safe learning environment for children in these

circumstances is paramount. In 2018, we provided access to quality education to over 7,230 children in 25 schools and built 13 extra emergency classrooms as well as 17 separate boys' and girls' latrines.

#### Provide access to education for children in emergencies

Eighty percent of Syrian refugee children living in **Lebanon** aged three to five as well as 77% aged 15 to 17 are not enrolled in school. Our non-formal education programs reached over 3,000 children, giving them the relevant and necessary education to prepare them to enter a formal school for the first time and to prevent students from dropping out.

In **Turkey**, our emergency education program continued to fill gaps and support Syrian children to receive an education. The provision of teaching materials, cleaning supplies, and furniture to three temporary education centers helped ensure that almost 1,700 children were able to receive a good, quality education in a safe place.

## INTEGRATED PROGRAMS

In 2018, we reached approximately 3.5 million people directly through our integrated programs and 6.5 million indirectly. Over 4.7 million were female.

Communities and individuals often remain locked in extreme poverty due to multiple interconnected factors. For that reason, many of our programs are integrated, bringing together, for example, agriculture and livelihoods with other sectors like water, health, and education to tackle the multiple needs of a community in a coordinated way.

### Objectives and activities

The goal of our integrated programs is to improve the lives of the extreme poor by addressing their needs in a holistic way and tackling the interrelated barriers that impede development.

### Some of our achievements in 2018:

In Cité Soleil, a marginalized urban area in Port-au-Prince, **Haiti**, gang violence, conflict, and a lack of opportunities combine to keep people locked in poverty. Our program to create opportunities and to tackle conflict reached almost 10,000 people, including 400 who completed life skills training to help them either start their own business or to enter a vocational training program. Around 240 gang members and eight neighborhood committees received training on peaceful conflict management and a further 181 young people took part in training on behavior change.

Our emergency response program across five regions of **Somalia/Somaliland** provided a fully integrated response to drought, floods, and displacement, reaching almost 186,000 affected people. Life-saving help for internally displaced people and other marginalized groups included providing cash payments to buy food; household items to improve shelter and hygiene; access to clean, safe water; emergency education services for their children; and the provision of health services.

In **Liberia**, where 32% of children under five suffer from chronic malnutrition, we are working with 120 communities to reduce levels of childhood illness and death. In 2018, we reached over 14,500 people directly through projects that included training 91 groups of mothers and caregivers about nutrition as well as supporting kitchen gardens, establishing 58 savings and loans associations, constructing 43 handpumps (with another 25 underway), and establishing and training 68 village committees on the sustainable management and use of water resources.

In Northern Bahr el Ghazal in **South Sudan**, we are working to improve the health and nutrition of vulnerable women and children through integrated programs that focus on health, nutrition, and livelihoods as well as building community resilience to shocks such as flooding and erratic weather. In 2018, the program reached over 250,000 people with activities that included supporting 49 health facilities with nutrition services and training for Ministry of Health staff on Community Management of Acute Malnutrition as well as infant and child nutrition. We also established mobile units to get to remote communities, which were able to treat over 16,000 children who otherwise might not have been reached.

We directly reached over 22,000 vulnerable Syrian refugees in three target locations in **Turkey** through our protection program, which helps them better manage the burdens of life as a refugee. The program includes psychosocial support, information sessions for refugees about their rights and obligations, and referrals to additional services. In 2018, we also began implementing a protection support program for out-of-school children and others at high risk of dropping out to ensure they were better equipped from a well-being perspective to enter the Turkish school system. Over 300 children attended a 12-week course covering areas such as identity, stress management, interpersonal relations, and rights and responsibilities.

# 10 million people

# 2018 HIGHLIGHTS



Afghanistan



Bangladesh

## Afghanistan Bangladesh

# 59,000

As part of our coastal community resilience program in **Bangladesh**, which reaches a total of almost 59,000 people, 280 self-help groups were created to help reduce the vulnerability and enhance the resilience of coastal communities to climate change. They have been trained in climate-smart agriculture, rainwater-harvesting techniques, multi-layer vegetable gardening, and non-farming small trades.

# 126,800

In our urban programs in **Bangladesh**, which target the extreme poor living in slums, in squatter settlements, and on the streets, we have introduced innovative health financing initiatives, distributing 31,000 health vouchers that allowed 126,800 people access to free, basic primary healthcare packages, including nutrition services. Those participating in the program have seen their average annual expenditure on healthcare reduced from \$90 to zero.

# 774

In response to persistent drought and in coordination with the Ministry of Rural Reconstruction and partner organizations, we completed seven water supply networks, giving 774 households in the Rustaq, Chall, and Kohistan districts of **Afghanistan** better access to clean and drinkable water.

# 870,000

Over 870,000 people were directly helped through our urban integrated program in **Bangladesh**, which improves the livelihoods, resilience, health, and nutrition of extremely poor people living in slums, in squatter settlements, or on the streets.



Sakuma Begum\* (14) lives in a Concern pavement dweller center in Dhaka, Bangladesh with her brother Kassim.\* Some of the assistance they receive from Concern includes shelter, food, education, and lockers to keep their personal belongings safe.

*\*Name changed to protect the identity of the individual.*

Photo: Jennifer Nolan / Concern Worldwide

### AFGHANISTAN

Over 213,650 people reached

### BANGLADESH

Over 4.4 million people reached

# 2018 HIGHLIGHTS

## 32,000

In Tahoua, **Niger**, our integrated program reached over 32,000 people, directly focusing on projects including conservation agriculture, livestock care, kitchen gardens, water source rehabilitation to provide access to clean water, the promotion of good health and nutrition practices, and education.

## 47

In **Chad**, we have been developing an early warning system in collaboration with Radio Sila to alert communities to potential oncoming hazards, giving them more time to take action. During the year, results showed that 47% of community action committees, which receive and then disseminate messages in the community, benefited from an early warning around the drought that affected the district.

## 481

In Tanganyika Province in the **Democratic Republic of Congo**, we worked with extremely poor and marginalized households to enable them to work their way out of poverty through our graduation program. In 2018, we reached over 481 households through this approach. An important element of the program is to ensure that women play a full part in the decision-making process, and results from an annual survey showed that two-thirds of both men and women say that women are consulted in decision-making.

Village chief Tilo Saidi and Diaba Idrissa, a member of a water management committee, are in charge of maintaining their well in Agaye, Niger.

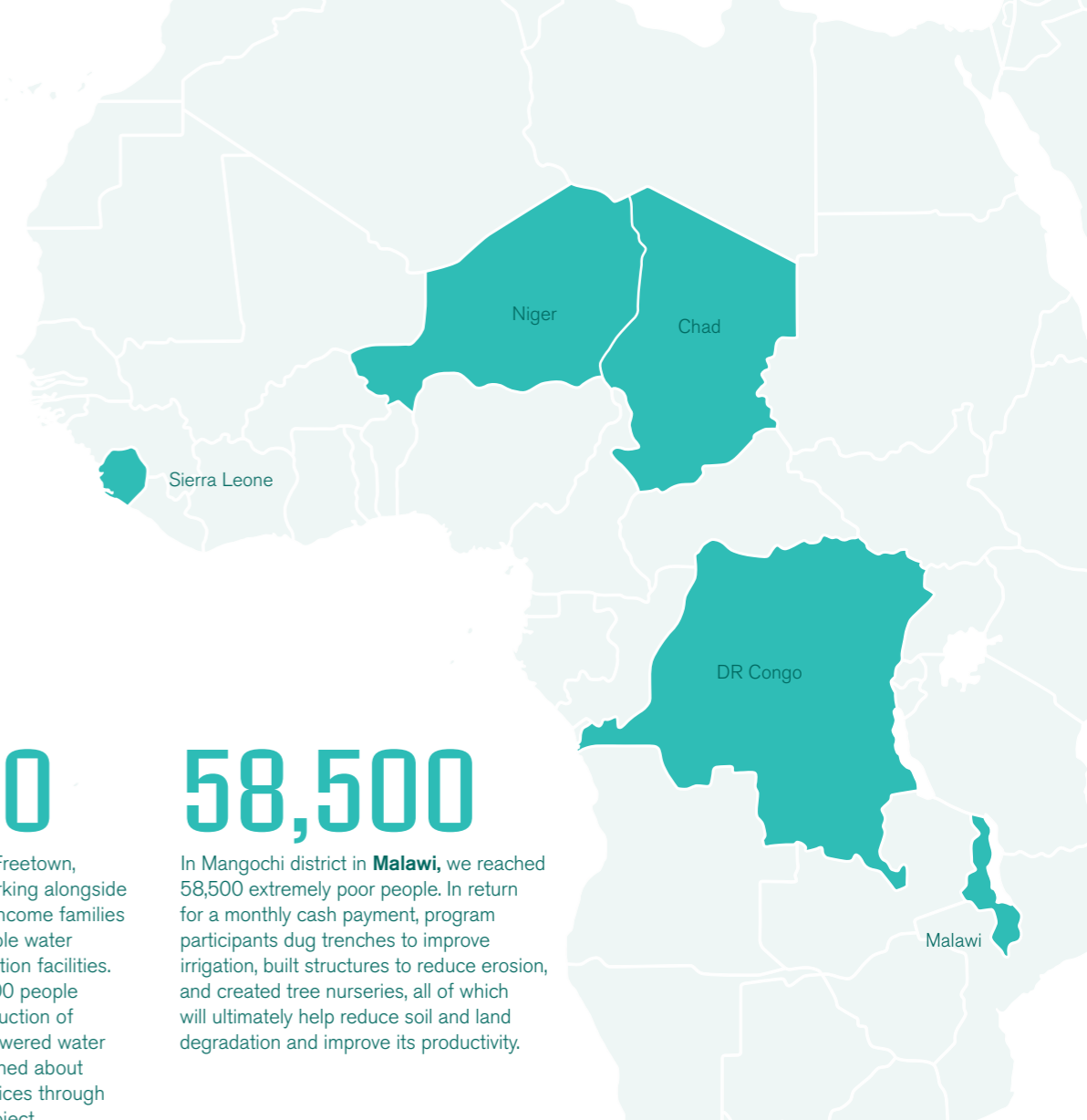
Photo: Darren Vaughan / Concern Worldwide



**CHAD**  
Over 188,000 people reached

**DEMOCRATIC REPUBLIC OF CONGO**  
Over 1.2 million people reached

**Chad**  
**DR Congo**  
**Malawi**  
**Niger**  
**Sierra Leone**



## 10,000

In the crowded slums of Freetown, **Sierra Leone**, we are working alongside key partners to give low-income families access to clean, sustainable water supplies and better sanitation facilities. In 2018, more than 10,000 people benefited from the construction of seven innovative, solar-powered water systems, and 23,000 learned about sanitation and latrine services through a sanitation promotion project.

## 58,500

In Mangochi district in **Malawi**, we reached 58,500 extremely poor people. In return for a monthly cash payment, program participants dug trenches to improve irrigation, built structures to reduce erosion, and created tree nurseries, all of which will ultimately help reduce soil and land degradation and improve its productivity.

Ache (19) is a mother of two children under the age of five, including a newborn, in Fararo, Chad. Through Concern's nutrition program, Ache learned the importance of exclusive breastfeeding.

Photo: Lucy Bloxham / Concern Worldwide



**MALAWI**  
Over one million people reached

**NIGER**  
Over 620,000 people reached

**SIERRA LEONE**  
Over 236,000 people reached

# A MILESTONE YEAR

During 2018, we held over 20 events, big and small, across our field offices and in Ireland, the UK, the US, and South Korea.



## Women of Concern Chicago

More than 500 guests joined us in Chicago for the 2018 Women of Concern Awards Luncheon. We were deeply honored to celebrate the monumental achievements of the Honorable Madeleine K. Albright (right) and Dr. Joanne C. Smith (left). These extraordinary women are shining examples of courage, visionary leadership, unwavering strength, and humanity. Photo: Mike Fan

## Resurgence Conference

The Resurgence of Humanity Conference in September was a great success with over 300 world leaders, policymakers, and experts on conflict and the humanitarian system coming together in Dublin Castle to discuss how the cycle of conflict, hunger, and human suffering might be broken. Over 100,000 people watched our videos across social media and the livestream, showing that there was a phenomenal level of interest in the conference.



Above: Former US President Bill Clinton speaks at the Concern 50th Anniversary Resurgence of Humanity Conference held at Dublin Castle in Ireland. Photo: Photocall Ireland



Above: Kayce Freed Jennings (left) and Concern Worldwide CEO Dominic MacSorley (right) speak at the first Concern Leadership Summit, which celebrated Concern's 50-year legacy and showcased how today's humanitarians, policymakers, and community influencers are paving the way for a future of health and hope. Photo: Zach Hetrick



Above: World-famous fashion photographer Alexi Lubomirski (left) with Sharon Niona (right), a member of a community conversations group in Sinai community, Nairobi, Kenya. Alexi, a Concern Ambassador, visited Kenya's programs in Kenya to see some of the amazing things that are being accomplished in one of the world's most challenging places. Photo: Kieran McConville / Concern Worldwide



## Seeds of Hope

The annual Seeds of Hope Dinner in New York was an extra special event in 2018 with singer and activist Bono in attendance. That night, he spoke about his passion for the work that Concern does and how spending time with Concern in Ethiopia in the 1980s changed his life forever. Photo: Concern Worldwide



# HOW WE WORK

## Working with Partners

**Concern cannot achieve its mission in isolation. We believe we can achieve greater impact by working in collaboration with other organizations and institutions.**

Our partners include other international and local NGOs (non-government organizations), government bodies, research institutions, and private-sector companies. Partnerships may involve collaborating in joint operations, supporting and monitoring work, providing and benefiting from technical expertises, or engaging and funding local organizations to implement a project together with Concern.

In 18 of the countries where we operated in 2018, programs were partially or fully implemented through local partners, including local governments. In all of our program sectors, partnerships were evident to different degrees, with livelihoods representing 29% of partners, integrated 17%, health 9%, education 2%, and emergencies 43%. In 2018, the largest number of partners continued to be in Pakistan.

A workshop to review our partnership approach was held during the year; recommendations around partnership management, building staff capacity, and updating tools and guidelines will be taken forward in 2019.

We continue to work in strategic partnerships. For example, we are an active member of the Scaling Up Nutrition movement. In the academic

arena, we collaborate closely with Sonke Gender Justice; Feinstein International Center, Tufts University; Institute for Development Studies, University of Sussex; Development Studies Association of Ireland; Harvard Humanitarian Initiative; Trinity College Dublin; University College Dublin; University College London; and the University of Edinburgh.

In the private sector, Concern works in partnership with Philips, which supports solutions to healthcare in Kenya; the Zurich Foundation, which engages in flood mapping in Bangladesh; Kerry Group, which supports food security programming; and Nethope, which promotes the use of technology in development programs.

As a founding member of Alliance2015, a partnership of seven European organizations with a presence in 89 countries, we continue to work in collaboration with our fellow members at a program and policy level.

# 87 partners



Jaafar\* (5), who fled with his family from the conflict in Syria, at his home in Lebanon, which Concern outfitted with toilets, water tanks, blankets, and insulation.

*\*Name changed to protect the identity of the individual.*

Photo: Mary Turner / Panos Pictures

# REMEMBERING TOM MORAN

October 14, 1952  
- August 12, 2018



**“Tom was not born to interpret this world but to change it. And change it he did. For men and women who were given little or nothing, he gave his all. Millions of children across the world have never had a better friend whose name they may never know.”**

- Joanna Geraghty, Board Chair, Concern Worldwide US

## THANK YOU

Without the support of many individuals, governments, and co-funders, a small number of whom are recognized here, our work would not be possible. Together, we have helped over 24 million people in 25 of the world’s poorest countries.

We particularly want to thank our engaged network of supporters and volunteers for their hard work and everyone who supports us regularly, giving us the confidence to plan ahead. We are also very grateful to our supporters who have thoughtfully left us a legacy.

Tom Moran is survived by countless people across generations whose lives he helped save and transform as Board Chair and global ambassador. His personal generosity and dauntless evangelism on behalf of Concern set a tone and an example that will resonate for years to come.

He was a leader, a peacemaker, a humanitarian, a servant, a friend, and a loving husband.

On behalf of Concern’s global community we are profoundly grateful.

Please email Annie Marsh Ryerson at [annie.ryerson@concern.net](mailto:annie.ryerson@concern.net) if you would like to make a gift in honor of Tom’s longtime work and commitment to Concern Worldwide.



## OUR SUPPORTERS

Our sincere thanks for the most generous support of the United States Government.

US Agency for International Development  
US Department of State

Our deepest thanks to our individual, corporate, and foundation donors who are leading the way in supporting Concern's mission.

Moburak\* (8) leads his grandmother Nur\* through a refugee camp for Rohingya in Cox's Bazar, Bangladesh.

*\*Names changed to protect the identity of the individuals.*

Photo: Kieran McConville / Concern Worldwide

## SUPPORT OUR WORK

### Become a Changemaker

Concern would like to thank those individuals who have chosen to make monthly gifts. Our Changemakers share our belief that the end to extreme poverty is achievable. Monthly gifts are an essential source of sustainable and dependable funds for Concern, allowing us to expand our programs without risk and respond faster when an emergency strikes. Join today with your tax-deductible, monthly gift: [concernusa.org/monthly](http://concernusa.org/monthly)

### Join Our Legacy Society

Planned gifts, including bequests, gifts of life insurance, and gifts of retirement plans, enable us to change the world and are crucial in making sure our life-saving work continues for future generations. Friends who include Concern in their estate plans are invited to join our Legacy Society. Learn how to become a member: [concernusa.org/legacy](http://concernusa.org/legacy)



Liem Tai, a participant in a workshop held by Irish artist Brian Maguire, holds up her painting. Many of the paintings children made in this workshop revealed their experiences during the conflict that led them to the protection of civilians site in Bentiu, South Sudan.

Photo: Steve De Neef

### \$250,000+

Anonymous (2)  
CARE  
International Medical Corps  
Save the Children USA  
The International Rescue Committee  
The Spark Fund

### \$100,000 - \$249,999

Anonymous (1)  
Center for Disaster Philanthropy  
charity: water  
Denis O'Brien  
Mutual of America  
The Agnes Varis Trust  
Trickle Up

### \$50,000 - \$99,000

Alpha Med Cancer Foundation  
Dave Nikkel Foundation  
International Relief Teams  
Iris O'Brien Foundation  
Isla Fisher and Sacha Baron Cohen  
JetBlue Airways  
Jim and Kelly McShane  
John and Theresa Greed  
Mastercard  
Michael and Joanna Hanrahan  
Tent Foundation  
The Spurlino Foundation  
United Refining Company

### \$25,000 - \$49,999

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Avis Budget Group  
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Dan Casey and Dolores Connolly  
Ed and Brigid Kenney  
Ed and Pat McCarrick  
Eileen McDonnell  
Facebook, Inc.  
First Data  
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Thales US  
The Rose Family  
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### \$10,000 - \$24,999

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Satin Fine Foods  
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Tait, Weller & Baker, LLP  
Ted O'Lear  
The American Ireland Fund  
The Durst Organization  
The Jamner Family  
The McShane Foundation  
The Wren Bar and Restaurant  
Thomas Scarangelo  
Thornton Tomasetti, Inc.  
Time, Inc.  
Transactis  
Trinity Foundation  
University College Dublin  
Wayne and Gina Reuvers  
Wells Fargo  
William A. Hagan Jr. Foundation  
24 Seven Enterprises Inc.

### \$5,000 - \$9,999

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Andrew Toole  
Apex Exchange  
Barry McConnell  
Ben Statz  
Bernard and Margaret (Peggy) Smyth  
Beth Denicolo  
Billy Haire  
Bridget Flanagan  
Carolann Brown  
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Scurto Cement Construction LTD.

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Triptent Inc.  
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U2  
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AIG  
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Birchbox  
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Colgate Palmolive Company  
DELL  
Deutsche Bank  
Duke Energy Foundation  
Gartner  
GE Foundation  
Geico Philanthropic Foundation  
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Pfizer Foundation Matching Gifts Program  
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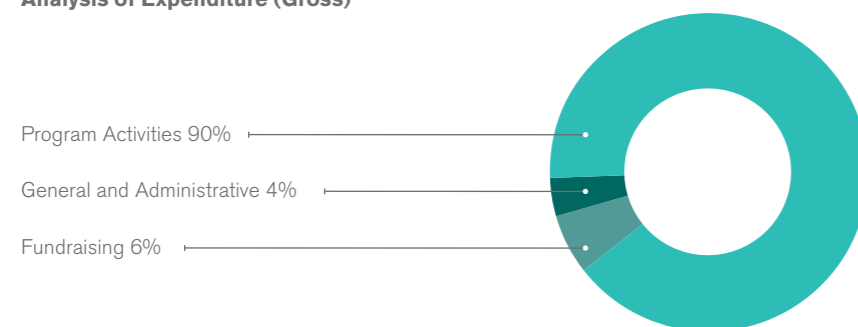
\*Generously participates in Concern's monthly giving program. Please see above to learn more about how to become a Changemaker.

# CONCERN BY THE NUMBERS

Concern Worldwide US financial summary statement of activities for year ending December 31, 2018 (with summarized amounts for 2017)

	2018 Total	2017 Total
<b>Support and Revenue</b>		
Contributions and non-government grants	3,134,987	4,542,364
Support from Concern Worldwide	1,390,757	-
Government Grants	32,649,443	29,338,450
Special Events - net	2,753,906	2,840,287
Other Income	56,725	6,746
<b>Total Revenue and Support</b>	<b>39,985,818</b>	<b>36,727,847</b>
<b>Expenses</b>		
<b>Program Activities</b>	<b>34,880,021</b>	<b>32,096,204</b>
Overseas Relief	33,989,761	30,624,517
Innovations	-	471,879
Development Education	890,260	999,808
<b>General and Administrative</b>	<b>1,694,877</b>	<b>1,651,506</b>
<b>Fundraising</b>	<b>2,412,220</b>	<b>2,074,037</b>
<b>Total Expenses</b>	<b>38,987,118</b>	<b>35,821,747</b>
<b>Change in Net Assets</b>	998,700	906,100
<b>Net Assets at Beginning of Year</b>	7,887,532	6,981,432
<b>Net Assets at End of Year</b>	8,886,232	7,887,532

## Analysis of Expenditure (Gross)



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